

3Q20 Results

Alessandro Foti, CEO and General Manager
Milan, November 9th 2020

FINECO. SIMPLIFYING BANKING.

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Agenda

- Fineco Results
 - Next steps
 - Key messages
 - Focus on product areas



Executive Summary

Outstanding net profit in challenging market scenario

- 9M20 Gross operating profit⁽¹⁾ at 397mln, +31% y/y, showing the soundness of our industrial growth. In particular, 3Q20 at 123mln, +14% y/y
- 9M20 Net profit⁽¹⁾ at 246mIn, +23% y/y, confirming the sustainability of a business model able to deliver consistent results in every market condition and to accelerate growth in the current situation
- 9M20 Revenues⁽¹⁾ at 594mln, +22% y/y supported by all product areas:
 - ✓ **Brokerage** (+84% y/y) showing a structural growth thanks to the in-depth review of our product offer, the enlargement of both our clients' base and market share, and finally to higher volatility compared to 2019
 - ✓ Investing (+6% y/y) thanks to volume effect and sound AUM flows
 - ✓ **Banking** (+3.5% y/y) thanks to high quality volume growth in deposits and lending
- Operating Costs well under control at -197mln, +3.8% y/y excluding -4.5mln of marketing costs in UK
- C/I ratio at 33.1%, -4.8 p.p. y/y, confirming operating leverage as a key strength of the Bank

Strong and safe capital position

9M20 CET1 ratio at 23.28% and TCR at 37.41%

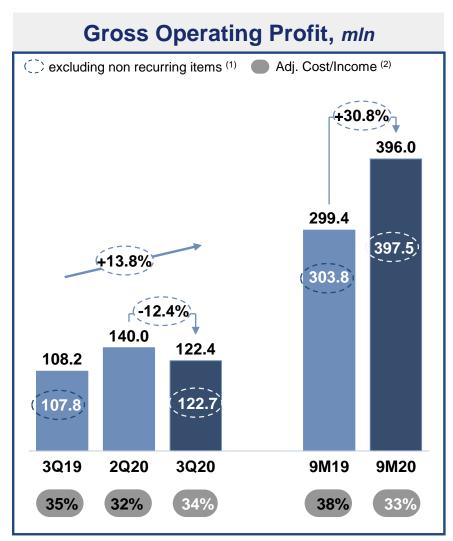
Accelerating commercial activity

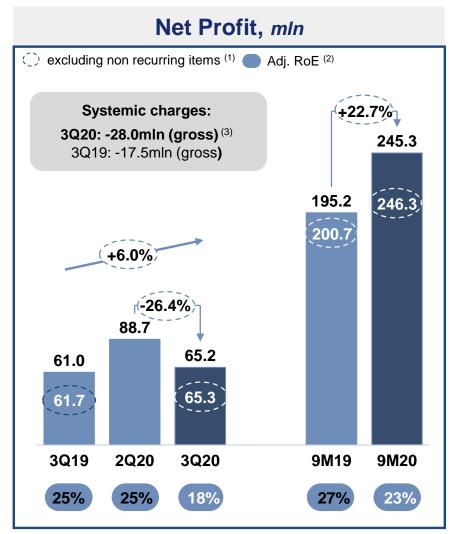
- Net sales in the first nine months of the year at 6.4bn (+46% y/y), TFA at 85.0bn with penetration of Guided products on Assets under Management at 73%
- Fineco Asset Management retail net sales at 1.5bn in the first nine months of the year and TFA at 14.8bn
- Strong October net sales at 739mln, +91% y/y. Solid Brokerage revenues, estimated at around 14 mln



Results (1/2)

Strong Operating Profit, at 397mln in 9M20 and 123mln in the quarter, +14% y/y boosted by diversified revenues growth in a complex market environment. Net Profit at 246mln, +23% y/y despite higher systemic charges. C/I ratio at 33%, down -4.8 p.p. y/y confirming our strong operating leverage





^{(1) 9}M20 non recurring items: Voluntary Scheme: 3Q20: -0.2mln gross, -0.2mln net, 1Q20: -1.2mln gross, -0.8mln net. 9M19 non recurring items: Voluntary Scheme: 3Q19: 0.4mln gross, 0.3mln net, 2Q19:-4.3mln gross, -2.9mln net; 1Q19: -0.4mln gross, -0.3mln net; Patent Box: -0.9mln in 3Q19, -0.9mln in 1Q19.

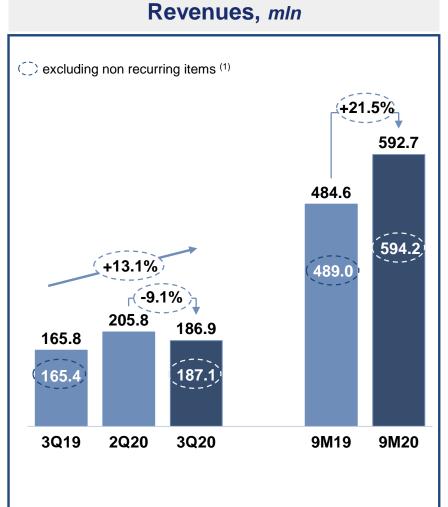
⁽³⁾ Estimate (3Q20 includes: -20.9mln contribution to DGS and -7.1mln additional contribution to a member of Interbank Deposit Protection Fund)

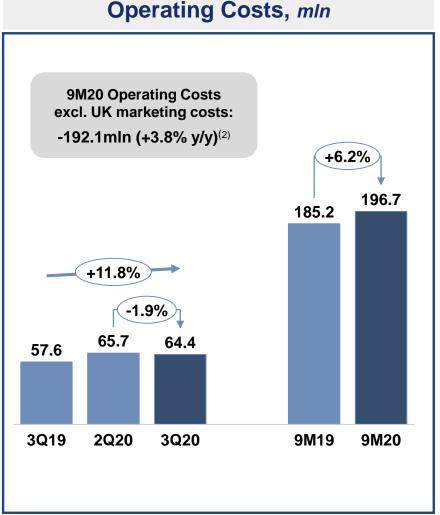


⁽²⁾ Adj. Cost/Income and Adj. RoE calculated net of non recurring items. ROE calculated as: annualized adj.net profit divided by average book equity for the period (excl. dividends for which distribution is expected and valuation reserves)

Results (2/2)

Revenues at 594.2mln, +21.5% y/y supported by all product areas. Operating costs at 196.7mln, +3.8% excluding marketing costs in UK





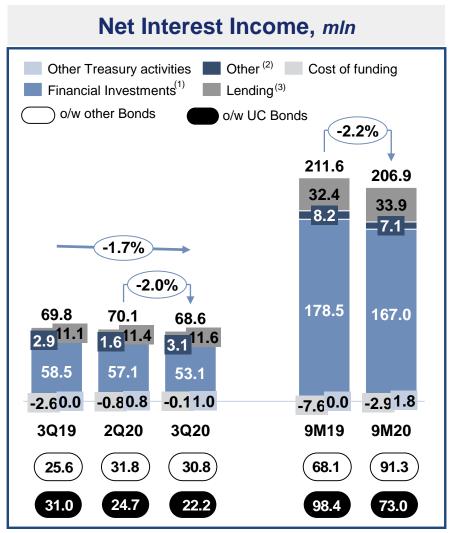
^{(1) 9}M20 non recurring items: Voluntary Scheme: 3Q20: -0.2mln gross, 1Q20: -1.2mln gross. 9M19 non recurring items: Voluntary Scheme: 3Q19: 0.4mln gross, 2Q19:-4.3mln gross, 1Q19: -0.4mln gross

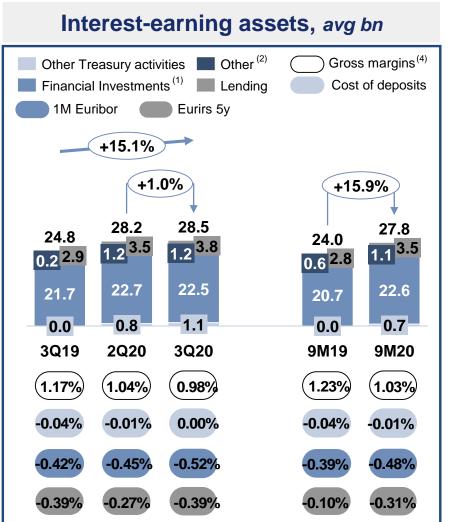


⁽²⁾ Marketing costs related to UK: -4.5mln in 9M20

Net interest income

Solid NII thanks to valuable and sticky sight deposits coupled with high-quality lending portfolio and a more dynamic treasury activity despite low interest rate environment. Sensitivity analysis +100bps / -100bps parallel shift: +116mln NII / -101mln NII





⁽¹⁾ Financial investments include interest income coming from the reinvestments of deposits in: Government bonds, UC bonds, Covered bonds, Supranational and Agencies and other financial investments (repos and immediate available liquidity)

⁽⁴⁾ Gross margins: interest income related to financial investments, lending, leverage, security lending, other trading activities on interest-earning assets



⁽²⁾ Other net interest income includes Security Lending, Leverage and other (mainly marketing costs). Other interest-earning assets include Security Lending and Leverage. See page 49 for details

^{7 (3)} Lending: only interest income

Managing liquidity in a more dynamic way to sustain NII

Our high quality balance sheet allow us to undertake industrial actions to manage current interest rate environment while maintaining our low-risk investment policy

High quality balance sheet

- ✓ VALUABLE AND STICKY DEPOSITS: 'transactional liquidity' gathered without short-term aggressive commercial offers and only driven by high quality services, transparency and fair pricing
- ✓ SAFE, ROBUST, LOW RISK: diversified and highly liquid Balance Sheet

No change in our low-risk investment policy

- ✓ DIVERSIFIED AND LOW RISK INVESTMENT PORTFOLIO: run-off of UniCredit bonds invested in a blend of diversified govies, covered bonds, supranational and agencies
- ✓ AVG MATURITY UNCHANGED at ~5 years
- ✓ **EXPOSURE TO ITALY UNCHANGED** at ~ 5-5.5bn ⁽¹⁾
- √ ~100% OF OUR FINANCIAL INVESTMENTS IN HTC: no impact in our P&L and BS by the widening of spreads

OUR INDUSTRIAL ACTIONS

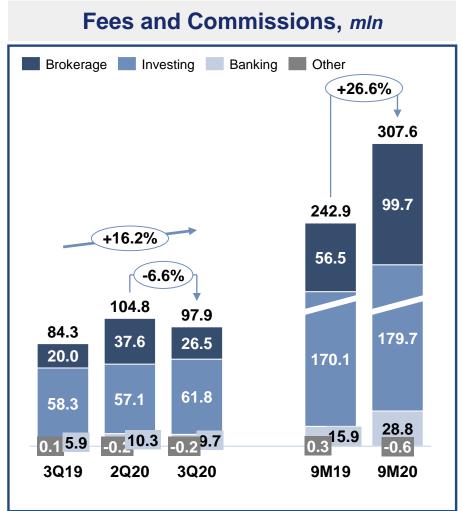
- ✓ MORE DYNAMIC TREASURY MANAGEMENT: yield enhancement strategies like unsecured lending or collateral switch with primary counterparties to extract extra-yield on our quality-paper thanks to our industrially-driven strong liquidity position (LCR >1000%)⁽²⁾ and quality investment portfolio
- ✓ ENLARGE THE SCOPE OF OUR INVESTMENTS to investment grade non-EU govies and financial corp. senior bonds
- √ FULL ADVANTAGE OF ECB's TIERING AND TLTRO
- ✓ **INCREASED DEMAND FOR LENDING IS EXPECTED** without changing our cautious and conservative approach as low interest rate environment increases the appetite for lending products by our existing good clients

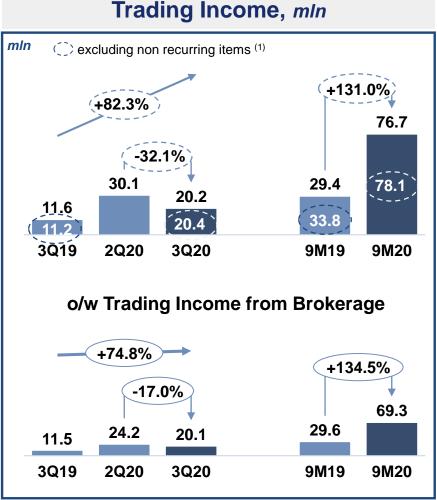


⁽¹⁾ Nominal value

Non Interest Income

Fees and commissions +27% y/y thanks to the positive contribution by all business areas and Trading Income +131% y/y thanks to structurally higher Brokerage



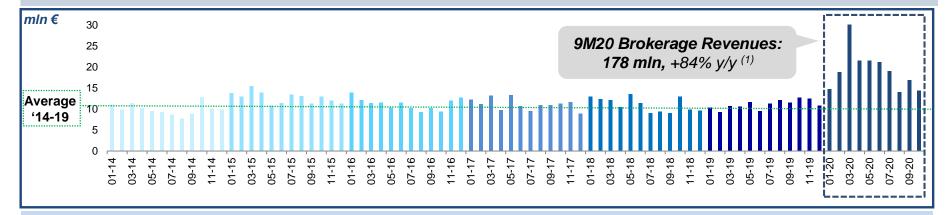




Brokerage proved itself as a perfect counter-cyclical business

The structure of the market is changing: increased interest in financial markets and big jump into a more digitalized society

Structural growth in brokerage revenues: the floor has gone up in a clear way



Continuous reshape of brokerage offer. Next step: certificates

New options allowing to exploit volatility when it is low (new US options platform), optimization of our systematic internalizer, Multicurrency available 24/7, wider currencies basket, repricing of futures, wider OTC product offer

COMING SOON:

- Leveraged certificates: we are vertically integrating the business, becoming issuer, market maker and distributor.

 Market size: 13bn⁽²⁾ volumes and €100mln revenues⁽³⁾. Until now we are only distributors, through the vertical integration we can gain market share and further boost revenues
- ✓ Asian markets, CFD on cryptocurrencies, new release and re-design of active traders' platform (PowerDesk)

Enlargement of client base and increasing market share

- > 85% of new active clients investing on plain vanilla instruments (i.e. listed equity, ETFs) and not leveraged products
- Increasing market share in Italy on equity traded volumes at 28% in June 2020 (+1.4 p.p. y/y) (Assosim)
- See next slide for more details



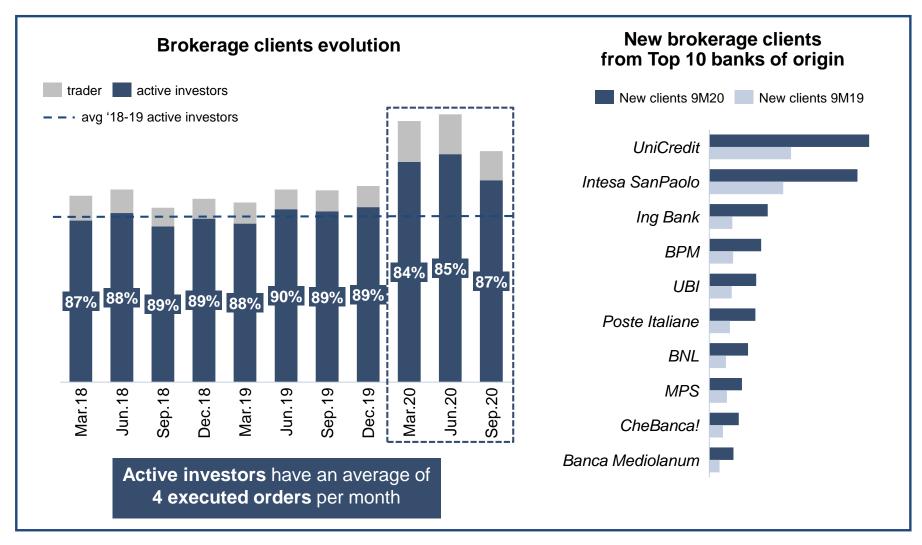
⁽¹⁾ Estimated Brokerage revenues in the first ten months of 2020 are equal to €191.9 mln (+75% y/y)

⁽²⁾ ACEPI (Italian Association of Certificates and Investment Products)

⁽³⁾ Internal estimates

Brokerage: focus on enlargement of client base and increasing market share

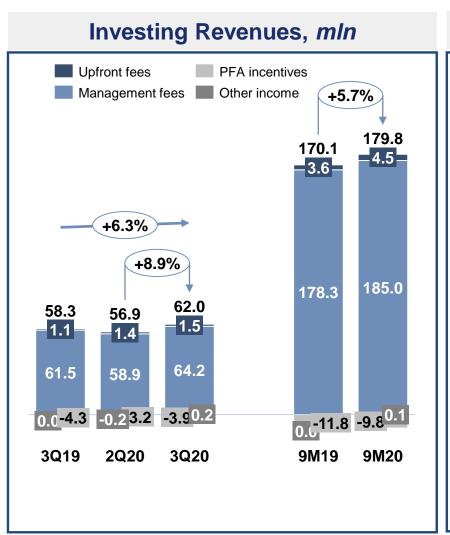
Clients' base growth mainly driven by "Active investors" starting to use brokerage platform and "sleeping" clients back on the market. New clients are coming from traditional banks

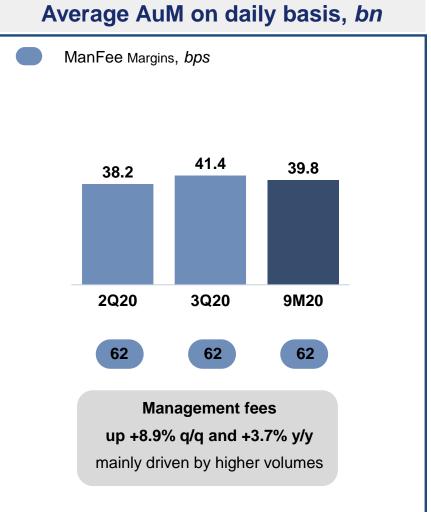




Focus on Investing

9M20 increasing y/y thanks to volume effect and strong AUM net sales. Margins supported by operational efficiency given by Fineco Asset Management







Focus on Investing: going forward

Investing revenues expected to keep on growing mainly driven by volumes effect and resilient margins, sustained by further boost in FAM operational efficiency

We expect **increasing revenues** with **resilient margins**, despite clients remaining cautious and conservative, thanks to:

STRONG VOLUME EFFECT

- Robust AUM net sales as we are in the sweet spot to capture the acceleration of structural trends already in place (increasing demand for advice by Italian families, increasing digitalization, consolidation of banking system)
- New project with the aim to offer better quality solutions to our clients with a strong focus on RISK MANAGEMENT. Since our Irish management company already allows us to have a daily look-through on its solutions, we expect a strong acceleration in direction of FAM products
- Increasing PFA productivity thanks to our cyborg-advisory approach

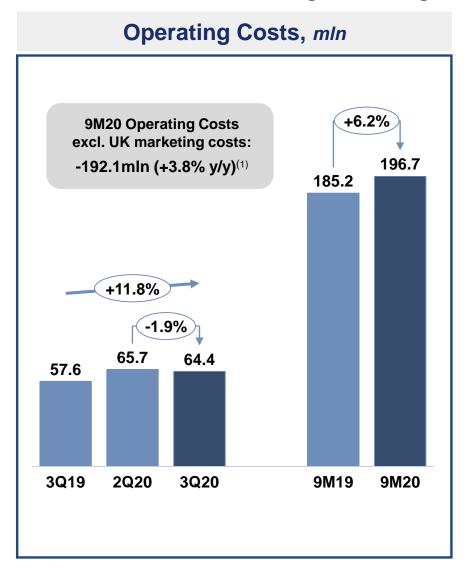
FAM OPERATIONAL EFFICIENCY

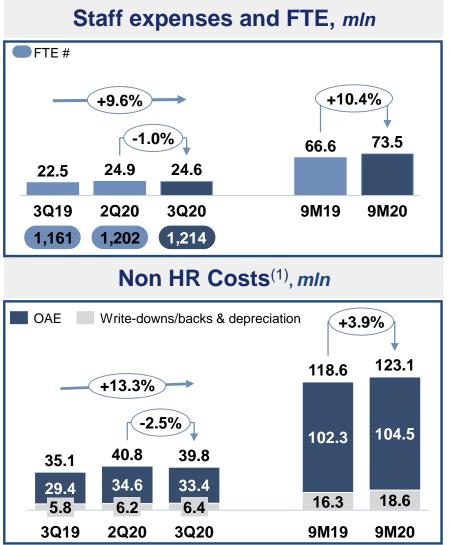
- FAM is core for extracting additional operational efficiency (on fund administration costs, custodian, etc)
- FAM margins contribution expected to grow in a geometrical way with the increase of FAM volumes as institutional products can be used as underlying of Investing solutions
- New FAM product range based on advisory service by third parties: this will give FAM even more flexibility and will make the value chain even more efficient



Costs

Cost efficiency and operating leverage confirmed in our DNA. Non HR costs flat excluding marketing in UK

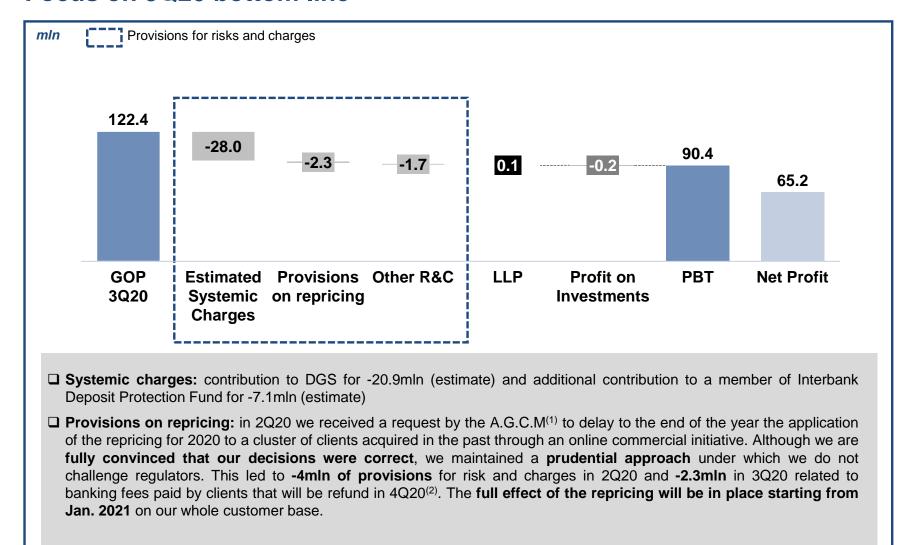






⁽¹⁾ Marketing costs related to UK: -4.5mln in 9M20

Focus on 3Q20 bottom line

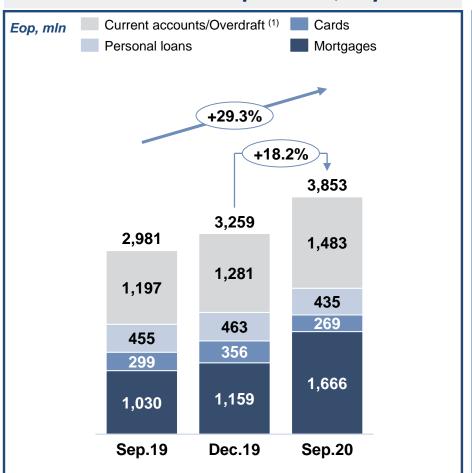


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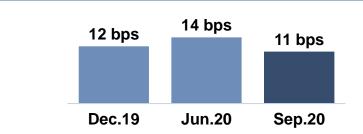
⁽²⁾ As a result of reimbursement, in 4Q20 we will release the provisions accounted so far and we will account lower banking fees

High quality lending volume, offered exclusively to the existing base of clients, leveraging on our internal Big Data analytics

Commercial Loans portfolio, eop mln



Cost of Risk on commercial loans (2)



- Cost of Risk well under control thanks to the constant improvement in the quality of the credit which is mainly secured and low risk
- We confirm our strategy aims to build a safe lending portfolio, offering these products exclusively to our very well known base of clients, leveraging on a deep internal IT culture, powerful data warehouse system and Big Data analytics
- No change in our FY20 CoR expectations (10-15bps) thanks to the high quality of our portfolio, even in a difficult context following Covid-19 outbreak
- Only 263 mortgages moratories have been granted until now. More details on the quality of our portfolio in the following slide, with a deep dive on the main products offered

⁽²⁾ Cost of Risk: commercial LLP of the last 12 months on average last 12 months commercial Loans; CoR as of Sept.20 is a pro-forma figure excluding a non recurring write-back



⁽¹⁾ Current accounts/overdraft Include Lombard loans

Lending: solid growth for all our lending products thanks to the quality of our portfolio and to our cautious approach

Mortgages

Eop, mln +61.7% +43.7% 1,666 1.159 1,030 **Sep.19** Dec.19 **Sep.20**

■ 17,261 mortgages granted since December 2016

- Average customer rate: 154bps. 9M20 Yield⁽¹⁾ at 60bps
- Average Loan to Value ~51%, average maturity 18 yrs
- Low expected credit loss (~19 bps). Only 3 clients accounted in NPL after 45 months from the launch

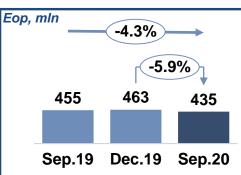
2020 Guidance

yearly new production: ~ 600-700mln

Expected yield:

~ 55-70bps

Personal Loans

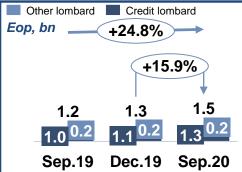


Average ticket €9,200 and average maturity 4.6 years

- 9M20 Yield at 390bps
- **Efficient and real time process**, instant approval platform for eligible clients' requests thanks to a deep knowledge of clients.
- Low expected credit loss (~55 bps)

- yearly new production:
- ~ 150-200mln
- ~ (-20/-60mln net)
- Expected yield: ~ 380-410bps

_ombard oans



o/w Credit Lombard⁽²⁾:

- Attractive pricing: retail clients 100bps and private clients 50/65/75bps (on 3M Eur⁽³⁾)
- Differentiated margins according to the riskiness of the pledged assets
- Very low expected loss (~10 bps)

o/w Credit Lombard⁽²⁾:

- Expected growth:
 - ~ 300-350mln per year
- Expected yield:
 - ~ 75-85bps

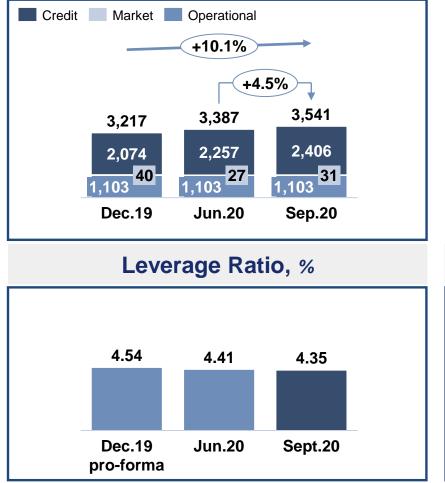


⁽¹⁾ Yield on mortgages net of amortized and hedging costs

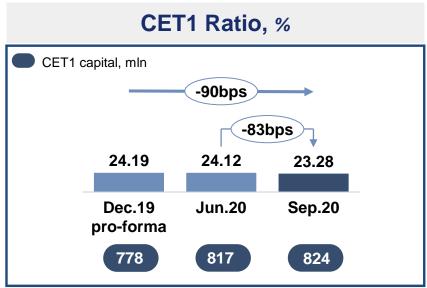
⁽²⁾ Credit Lombard allows to change pledged assets without closing and re-opening the credit line, allowing more flexibility and efficiency with floor at zero

Capital Ratios:

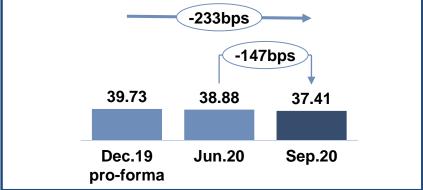
Best in class capital position and low risk balance sheet



RWA, mIn





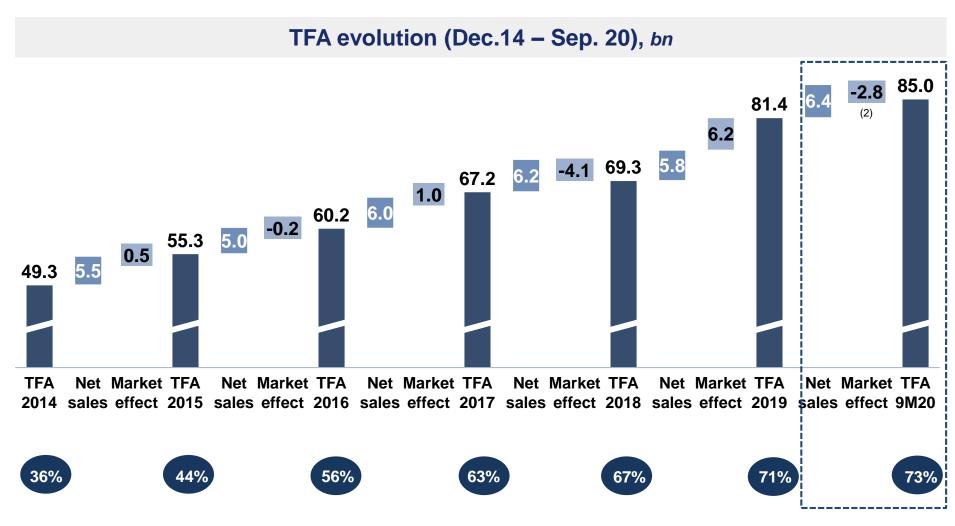


^{(1) &}quot;Starting from 31 December 2019, FinecoBank applied the Standardised Method for determining the regulatory requirement related to operational risk, replacing the Advanced Measurement Method ("AMA") adopted previously."



TFA

Relentless TFA growth thanks to a healthy expansion in net sales. Guided products & Services increased at 73% of total AuM

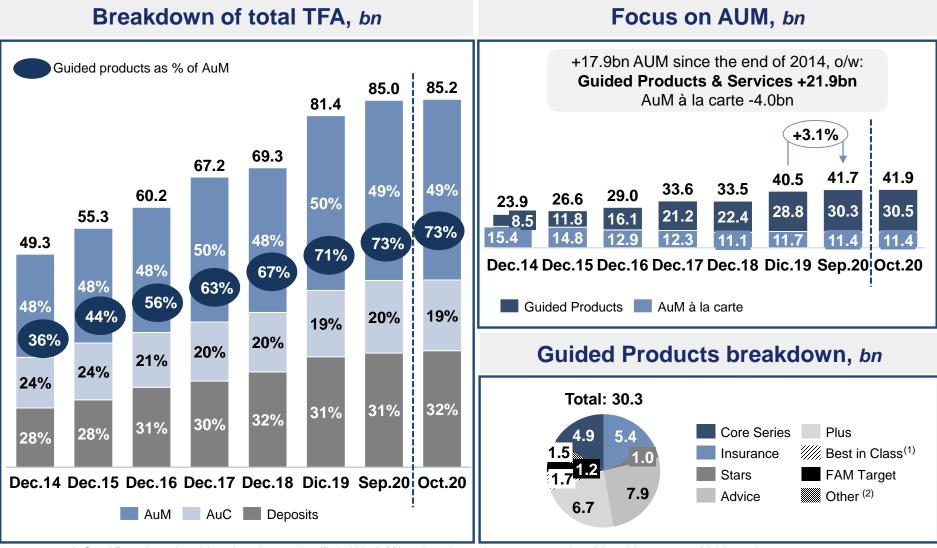






TFA breakdown

Successful shift towards high added value products thanks to strong productivity of the network. 9M20 affected by negative market effect in the first months of the year



AuC and Deposits under advisory have been reclassified within AuM in order to have a better representation of the advisory nature of Advice and Plus services



⁽²⁾ Other includes: Core Funds, PIR and Core Pension, GP Private, FAM Evolution stand-alone, FAM Global Defence stand alone

Net sales breakdown

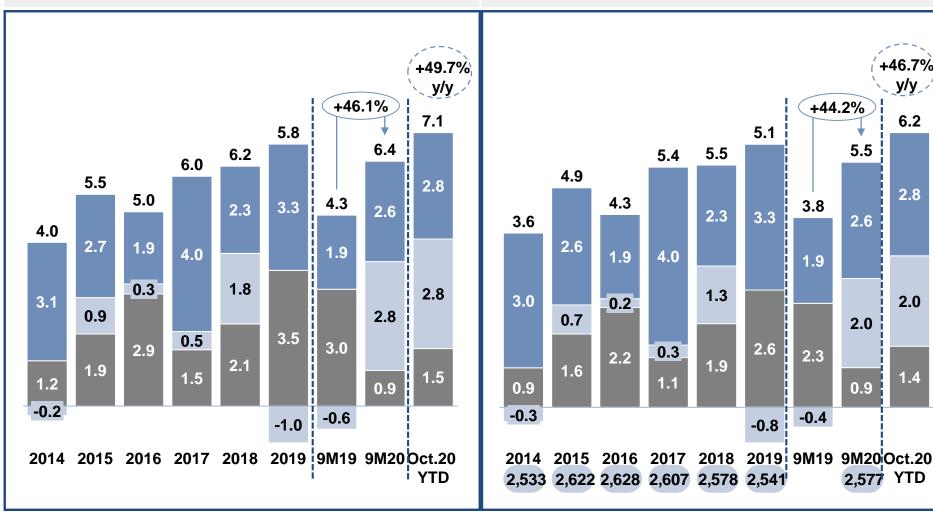
Solid high quality net sales growth on the wave of structural trends thanks to our diversified business model and with an improving mix



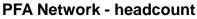
AuM

AuC

PFA Network – total Net Sales, bn







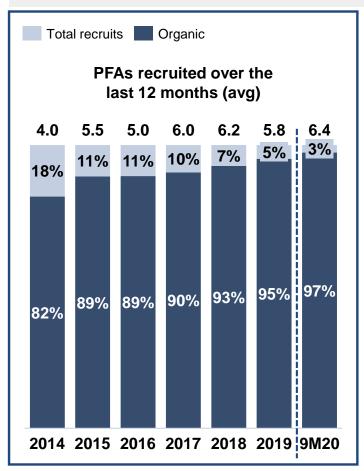


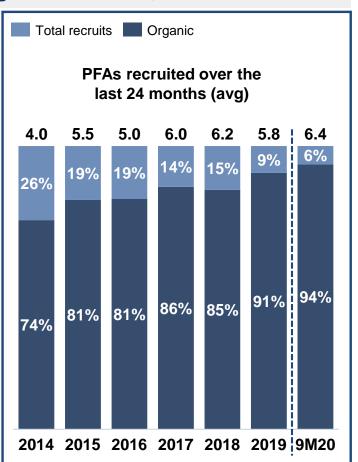
Deposits

Organic growth

Net sales organically generated confirmed as key in our strategy of growth

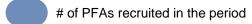






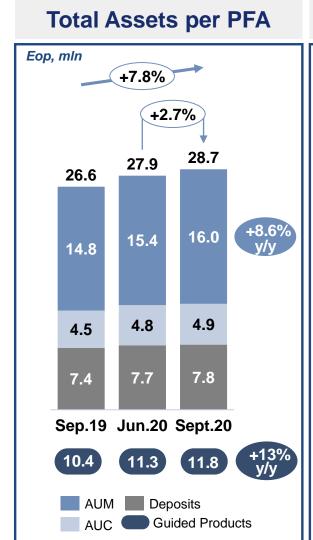
Recruitment costs (to be amortized) stock 25.2mln as of Sept '20

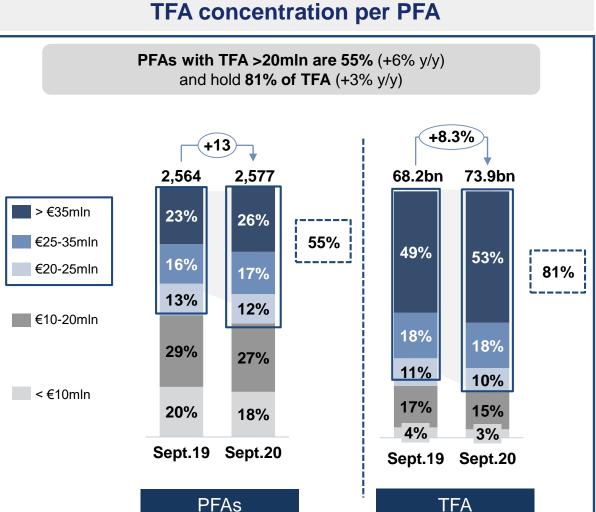






Continuously increase of quality and productivity of the network

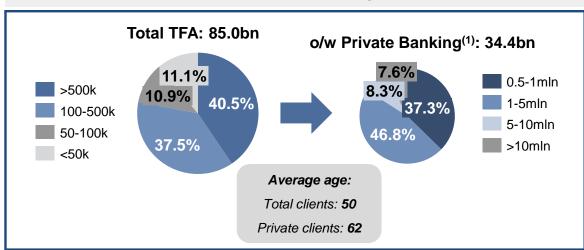




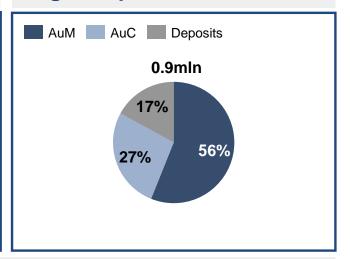


Clients' profile and focus on Private Banking

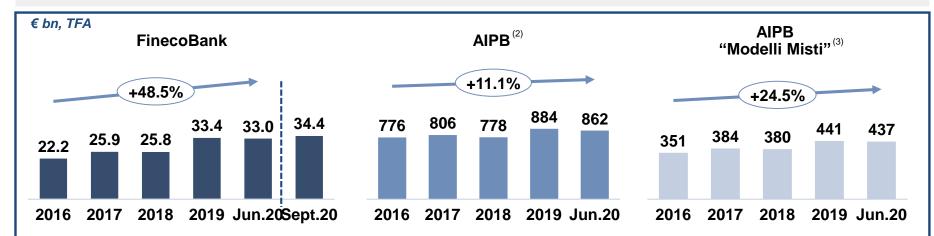
Total Financial Assets per client



Avg TFA per Private client (1)



Outperforming the system in Private Banking growth



⁽¹⁾ Private Banking clients are clients with more than € 0.5mln TFA with the Bank



⁽²⁾ AIPB (Associazione Italiana Private Banking) figures as of 1H20

^{(3) &}quot;Modelli Misti" include the following players: Allianz Financial Advisors, Banca Euromobiliare, Banca Generali PB, Banca Mediolanum, Banca Patrimoni Sella, CheBanca!, Deutsche Bank, Fideuram ISPB, Fineco

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2020 Guidance

Given current outlook⁽¹⁾, our assumptions for **2020**, excluding revenues and costs related to UK business development, are:

- **Net interest income:** confirmed resilient and low risk thanks to the smooth run-off of our bond portfolio, positive effect from volumes (~2.0-2.5bn expected growth of deposits) and lending book (~1.0-1.2bn new production per year), benefit from ECB's tiering, no change in our investment policy with no increase in Fineco risk profile and benefit of yield enhancement strategies from a more dynamic management of our Treasury. No contribution from TLTRO in 2020
- Investing: revenues growing mid-single-digit and stabilization of margins
- **Brokerage**: acting as countercyclical business. It is expected to remain strong thanks to: 1) the deep reshape of the product offer, 2) the enlargement of the market (more Italians are interested in financial markets) and 3) the levels of volatility which we expect to be higher than the extremely low levels registered in the past years
- Banking: banking fees from smart repricing expected to be ~11mln for 2020
- Costs: we confirm our guidance⁽²⁾ to around 4% yearly growth thanks to our strong operating gearing. This guidance doesn't include up to ~7.5mln of marketing costs in UK. Cost/Income continuously declining in the long run
- CET1: we expect to stay comfortably above 17%
- Leverage Ratio: very well under control and above 3.5% (for details, see slide 56 in Annex)
- Cost of Risk: confirmed in the range between 10 and 15 basis points thanks to the quality of our portfolio
- Net sales: robust, high quality net sales



2021 Guidance: strong results expected also going forward

Given current outlook⁽¹⁾, our assumptions for **2021** are:

- **Net interest income:** confirmed resilient and low risk. We are containing the effect of the worsening interest rates environment thanks to the smooth run-off of our bond portfolio, positive effect from volumes and lending book, benefit from ECB's tiering and TLTRO, enlargement of the scope of our investments to non-EU govies with no change in our investment policy nor increase in our risk profile and benefit of yield enhancement strategies. On top of this, we expect a contribution of structural revenues from the regular activity of maintenance of our investment portfolio in the present context of decreasing interest rates environment⁽²⁾
- Investing: we expect revenues increasing double digit vs 2020 with resilient margins
- **Brokerage**: countercyclical business, it is expected to remain strong with a floor definitely higher than in the past
- Banking: banking fees from smart repricing expected to be ~20-22mln in 2021
- Costs: expected to grow by around 4.5% also due to the increase in the workforce
- **CET1:** floor at 17%
- Leverage Ratio: very well under control and above 3.5%
- Cost of Risk: confirmed in the range between 10 and 15 basis points thanks to the quality of our portfolio
- Net sales: robust, high quality net sales



⁽¹⁾ Forward rate curve as of October 26th, 2020

⁽²⁾ Although this contribution is accounted in the trading profit line, this activity is not driven by market timing but only by the continuous process of maintenance to have an efficient portfolio

Current environment is creating the conditions to further enlarge our growth opportunities

Current situation is accelerating the structural trends reshaping our society...

DEMAND FOR ADVICE

Increasing participation in financial markets by Italians is building up a bridge among investing and brokerage

DIGITALIZATION

Society **structurally moving** towards a **more digitalized world**: a way of non-return

DISRUPTION IN TRADITIONAL BANKS

for the new paradigma:

flight-to-quality is gaining

momentum

...and strengthening our long term growth opportunities

Fintech DNA:

we were born already digital

Strengths of our business model:

quality, efficiency, innovation

Cyborg advisory:

our PFAs already used to assist clients in a digital world

- ✓ Robust Net sales
 with good asset mix
- Structurally higher Brokerage
- Acceleration in high-end clients' acquisition
- ✓ Decreasing Cost/Income



Accelerating net sales dynamics: robust AUM flows and increased productivity Focus on improving revenues mix and slowing down Balance Sheet growth for a better quality business going forward

Acceleration in direction of AUM €, bn AUM +35.6% 2.6 +99.3% 1.9 1.0 0.5 3Q19 3Q20 9M19 9M20 **Increasing network productivity:** net sales per PFA €. mIn +44.6% 2.2 +53.7% 1.5 0.5

9M19

9M20

Industrial measures

The strong acceleration in Total Net Sales and asset mix is driven by our industrial measures, further strengthening our sustainable growth potential:

- ✓ New generation of products: FAM contributing in terms of product innovation, operating efficiency and time-to-market
- New software developments: to improve PFAs productivity also leveraging on Big Data Analytics capabilities (X-Net, Co-Working platform)



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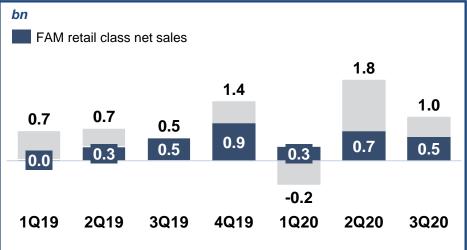
3Q19

3Q20

FAM: strong commercial momentum with a sustainable approach

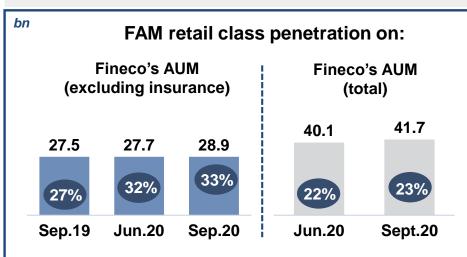
Key to sustain AUM margins thanks to its strong operating leverage

Strong contribution to Fineco's AuM net sales



Increasing penetration in Fineco's AuM net sales thanks to FAM ability to create modern and innovative multimanager solutions

FAM Growth potential



Further room to increase FAM's penetration on Fineco's funds stock enhancing the Bank's open architecture platform

FAM is catching a new trend for a further evolution of its business model

FAM is catching a new trend arising from US, where asset managers are starting to give advisory in portfolio management.

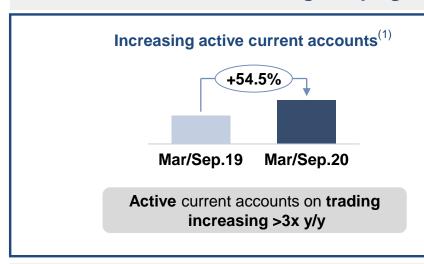
Starting from 2021, FAM will add to sub-advisory mandates a new product range based on an advisory service by third parties. This is going to make FAM even more flexible, with a more efficient value chain and a further alignment with clients and investors' interests





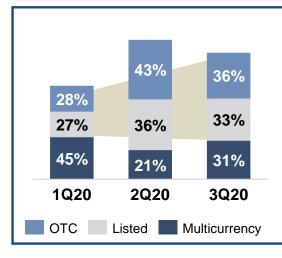
Fineco UK: our quality one-stop-solution proves to work

Effective marketing campaign increases the number of active clients





Revenues mix improved since our first marketing campaign



- ✓ Cross selling and revenues mix improved since our very first marketing campaign at the end of 1Q20. Coupled with our huge operating leverage, this is allowing us to be at operating breakeven within the 1H21
- ✓ OTC and Listed products confirmed to be the lion share of revenues in 3Q20 despite seasonality and lower volatility in the quarter
- ✓ Next steps: we are progressively enlarging our fund offer, and ISAs and SIPPs are coming soon (see slide 32)



⁽¹⁾ Active current accounts have done at least one operation among Listed, OTC or multicurrency services Source: internal elaboration GB Department

Fineco UK: next steps

Our UK funds offer counts now on 8 Asset Managers





Agenda

- Fineco Results
- Next steps
- Key messages
 - Focus on product areas



Sustainability at the heart of Fineco's business model (1/2)

We are a looking-forward organization playing in the long-run and able to generate a positive impact for all our stakeholders and the overall society

Our sustainable strategy lays on 2 different levels: a macro level and a micro level



MACRO level: related to our business model, from the beginning based on sustainability long-term view



TRANSPARENCY

Fairness and respect for all our stakeholders





- ✓ FAIR PRICING
- ✓ LOW UPFRONT FEES (only ~3% of Investing fees)



EFFICIENCY

Fintech DNA: strong focus on IT & Operations, more flexibility, less costs

- ✓ Delivering BEST-IN-CLASS CUSTOMER EXPERIENCE
- ✓ SHARING FAM BENEFITS WITH CLIENTS:
 better quality and timely products with lower TER



INNOVATION

Quality offer for highly **SATISFIED CLIENTS**

- ✓ NO short-term AGGRESSIVE COMMERCIAL OFFERS and ZERO REMUNERATION on current accounts
- √ Focus on ORGANIC GROWTH



Sustainability at the heart of Fineco's business model (2/2)

We are a looking-forward organization playing in the long-run and able to generate a positive impact for all our stakeholders and the overall society

Our sustainable strategy lays on 2 different levels: a macro level and a micro level

2

MICRO level: related to the single details contributing to the ESG world



- ✓ MARKET FRIENDLY CORPORATE GOVERANCE:
 - > Up to 3 lists for Board renewal
 - > 10 independent Board members out of 11



- **2020 AGM,** % of represented shares voting in favour:
- ✓ 86.2% for outgoing Board list proposal
 ✓ 97.5% for 2020 remuneration policy



- ✓ Ramping up the GOVERNANCE OF SUSTAINABILITY:
 - > Sustainability Committee at Board and Managerial level
 - > Sustainability Team within CFO Department



✓ FOCUS on Cyber-Security and ESG risks leveraging on FINTECH DNA



✓ Broad ESG product offer, both on Investing (i.e. ~40% of funds have ESG rating Morningstar above "Average") and Lending ("Green mortgages")



- ✓ First Non-Financial Statement published on our website
- √ Fineco is signatory of UN Global Compact
- ✓ Fineco AM is signatory of UN PRI (UN Principles for Responsible Investing)







✓ Our ESG INDEX





Fineco as a profitable Fintech Bank

Leveraging on a deep-rooted internal know-how to expand platform scalability and operating gearing



Senior management experienced in IT

No external consultants nor system integrator

18%

FTEs in IT Department

24%

FTEs in Back-Office

FOCUS ON IT OPERATIONS

- ✓ Extreme process automation
- ✓ Critical processes always in-house
- √ Time to market and cost reduction
- ✓ Continuous innovation fully in-house developed

FULLY INTEGRATED BUSINESS STRUCTURE

- ✓ Core system internally managed
- ✓ Internal DWH to exploit our Big Data Analytics
- ✓ CRM dedicated team for all clients needs

ITSECURITY

- ✓ Governance, implementation and operations for cybersecurity & anti-fraud internally managed
- Ownership and control of critical infrastructure, relying on cloud for massive, scale-out workload needs only

A STRATEGIC CHOICE

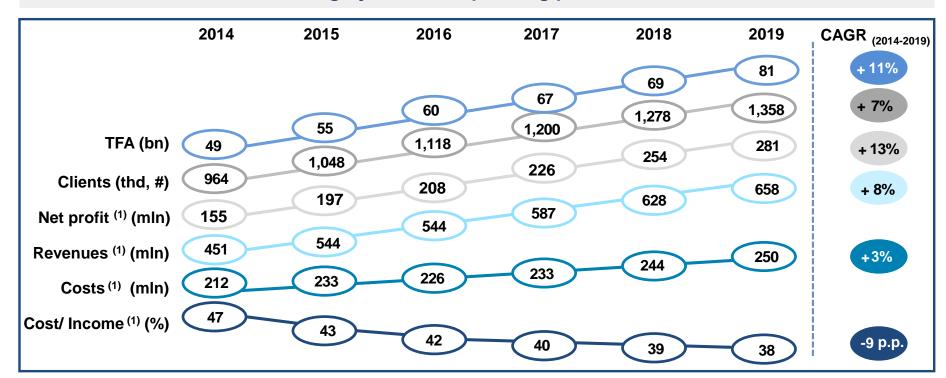
resulting in unmatched user experience for both our clients and PFAs





Healthy and sustainable growth with a long term horizon

Highly scalable operating platform...



...with a diversified revenues mix leading consistent results in every market conditions



⁽¹⁾ Figures adjusted by non recurring items and Net Profit adjusted net of Deposit Guarantee Scheme, Single Resolution Fund and additional contribution to a member of Interbank Deposit Protection Fund: (FY15: -3.1mln net, FY16: -7.1mln net, FY17: -7.1mln net, FY18: -9.6mln net, FY19: -12.1 mln net, 37 1Q20: -0.3mln gross, -0.2mln net, 2Q20: -0.7mln gross, -0.4mln net; 3Q20: -28.0mln gross, -18.7mln net)



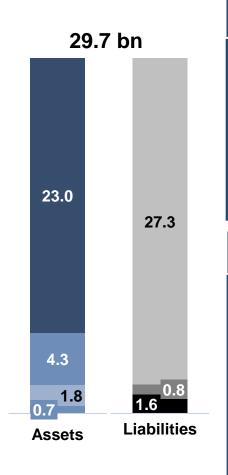
Safe Balance Sheet: simple, highly liquid and low risk asset side, valuable and sticky deposits

Diversified investment portfolio

- Investment strategy announced during FY17 results unchanged: UC bonds runoffs, blend of government bonds diversified across countries, covered bonds, supranational and agencies
- 99.5% not exposed to volatility: HTC classification since November 2016

High-quality lending growth

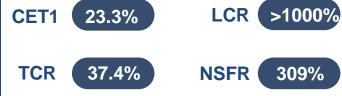
- Lending offered exclusively to our well-known base of clients
- Low-risk: CoR at 11bps, cautious approach on mortgages (LTV ~51%, avg maturity 18 yrs)
- Strong competitive advantage leveraging on Big Data Analytics and continuous innovation (i.e. look-through implementation with significant benefits on CET1 ratio)



High-value deposit base

- Sticky deposits: mostly 'transactional liquidity' gathered without aggressive commercial offers
- Growth based on quality of services. Cost of funding close to zero
- +11% CAGR sight deposits growth in the last 10 years, strong resilience during periods of stress/crisis

Rock - solid capital position



LEVERAGE RATIO

4.35%

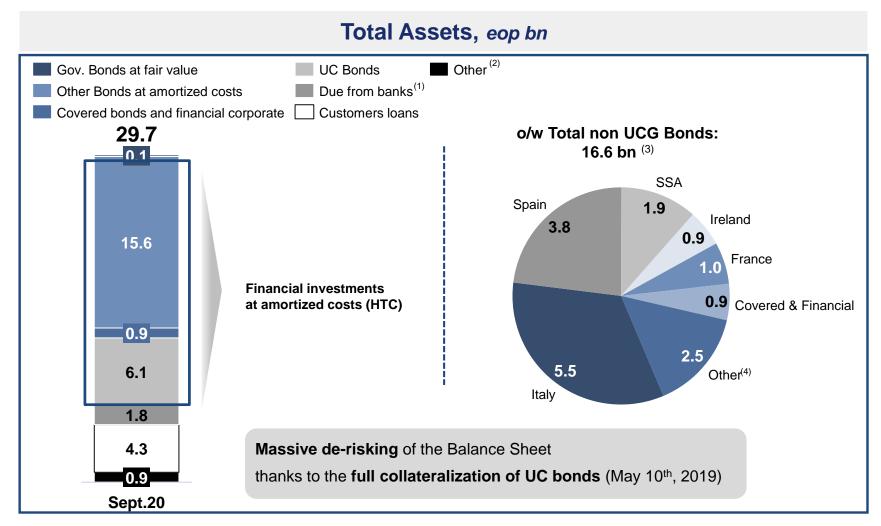
Customer deposits Other liabilities Equity



Financial Assets Customer loans Due from Banks Other

Total assets: 99.5% not exposed to volatility

Out of 29.7bn, only 0.15bn of Assets valuated at fair value with very limited impacts on Equity reserve



⁽¹⁾ Due from banks includes 1.0bn cash deposited at Bank of Italy as of Sep.20



⁽²⁾ Other refers to tangible and intangible assets, derivatives and other assets

^{(3) 16.6}bn equal to 15.7bn nominal value, o/w Italy 5.1bn nominal value

⁽⁴⁾ Other: US, Austria, Belgium, Germany, Poland, Portugal, United Kingdom, Switzerland, Chile, Israel, Saudi Arabia

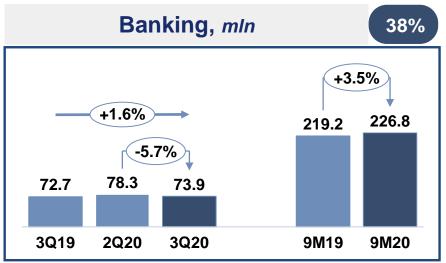
Agenda

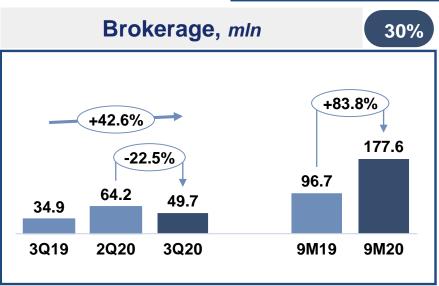
- Fineco Results
- Next steps
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- Focus on product areas

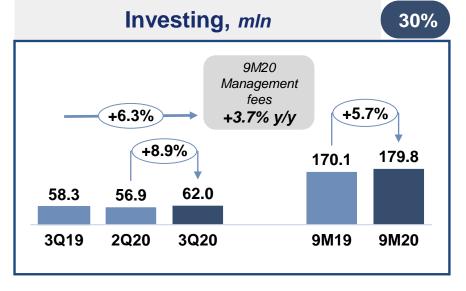


Revenues by Product Area

Well diversified stream of revenues allow the bank to successfully face any market environment





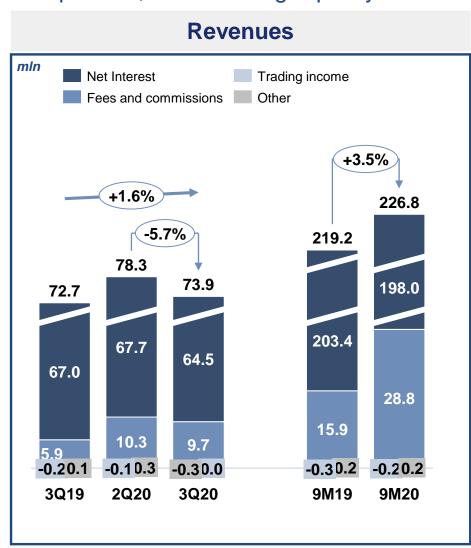


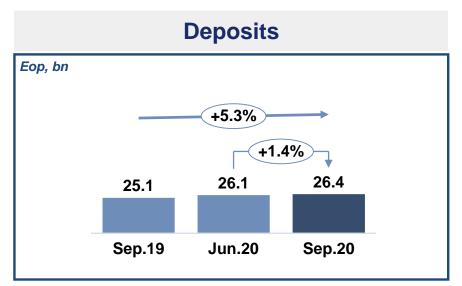
9M20 weight on total revenues for each product area

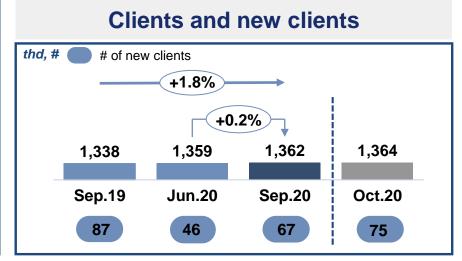


Banking

Sound performance driven by strong volume growth and relentless clients' acquisition, thanks to high quality services and best-in-class customer satisfaction





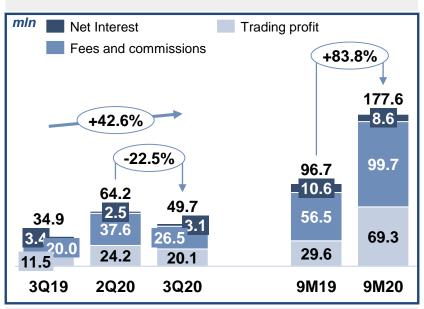




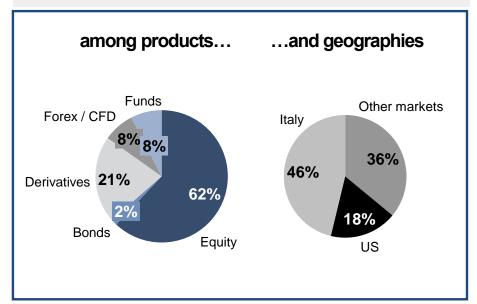
Brokerage

Revamped Brokerage thanks to skyrocketing volatility combined with the review of the offer. Growing market share in Italy and continuous enlargement of product offer

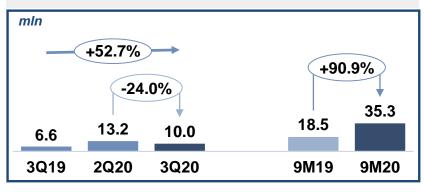
Revenues



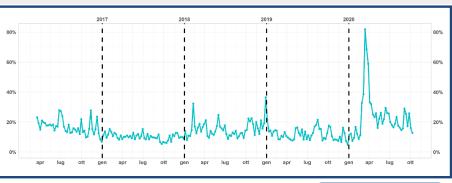
Well-diversified brokerage offer



Executed orders



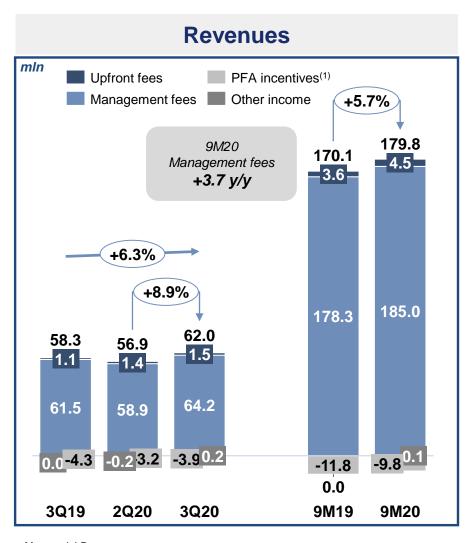
Volatility (1)

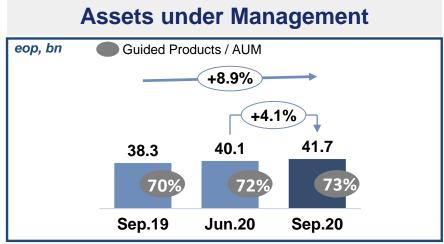




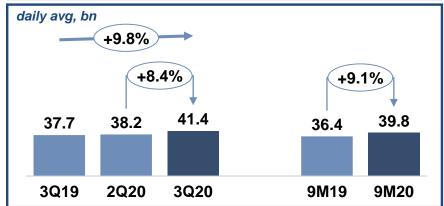
Investing

Increasing revenues y/y thanks to a successful strategy based on our cyborg advisory approach. Very limited upfront fees, representing only ~3% of investing fees





Average Asset under Management



Managerial Data



Annex



P&L

| mln | 1Q19 | 2Q19 | 3Q19 | 4Q19 | FY19 | 1Q20 | 2Q20 | 3Q20 | 9M19 | 9M20 |
|--|-------|-------|-------|-------|--------|-------|-------|-------|--------|--------|
| Net interest income | 70.4 | 71.4 | 69.8 | 69.7 | 281.3 | 68.2 | 70.1 | 68.6 | 211.6 | 206.9 |
| Net commissions | 77.4 | 81.3 | 84.3 | 82.3 | 325.2 | 105.0 | 104.8 | 97.9 | 242.9 | 307.6 |
| Trading profit | 9.8 | 8.0 | 11.6 | 15.3 | 44.8 | 26.4 | 30.1 | 20.2 | 29.4 | 76.7 |
| Other expenses/income | 0.2 | 0.3 | 0.1 | 2.9 | 3.6 | 0.6 | 8.0 | 0.2 | 0.7 | 1.6 |
| Total revenues | 157.7 | 161.1 | 165.8 | 170.2 | 654.8 | 200.1 | 205.8 | 186.9 | 484.6 | 592.7 |
| Staff expenses | -21.7 | -22.4 | -22.5 | -23.6 | -90.2 | -24.0 | -24.9 | -24.6 | -66.6 | -73.5 |
| Other admin.exp. net of recoveries | -38.5 | -34.4 | -29.4 | -34.3 | -136.6 | -36.5 | -34.6 | -33.4 | -102.3 | -104.5 |
| D&A | -5.1 | -5.4 | -5.8 | -6.6 | -22.9 | -6.1 | -6.2 | -6.4 | -16.3 | -18.6 |
| Operating expenses | -65.3 | -62.3 | -57.6 | -64.4 | -249.6 | -66.5 | -65.7 | -64.4 | -185.2 | -196.7 |
| Gross operating profit | 92.5 | 98.8 | 108.2 | 105.8 | 405.2 | 133.6 | 140.0 | 122.4 | 299.4 | 396.0 |
| Provisions | -1.0 | -2.9 | -19.8 | -3.5 | -27.2 | -1.1 | -6.5 | -32.0 | -23.6 | -39.6 |
| LLP | -1.3 | 1.1 | -1.2 | -0.6 | -2.0 | -1.0 | -2.7 | 0.1 | -1.4 | -3.5 |
| Profit from investments | -0.7 | 6.5 | 0.4 | 1.1 | 7.4 | -0.1 | -3.7 | -0.2 | 6.3 | -4.0 |
| Profit before taxes | 89.5 | 103.5 | 87.6 | 102.8 | 383.5 | 131.4 | 127.1 | 90.4 | 280.7 | 348.9 |
| Income taxes | -27.3 | -31.7 | -26.6 | -9.6 | -95.1 | -40.0 | -38.3 | -25.3 | -85.5 | -103.6 |
| Net profit for the period | 62.3 | 71.8 | 61.0 | 93.2 | 288.4 | 91.4 | 88.7 | 65.2 | 195.2 | 245.3 |
| Net profit adjusted (1) | 63.5 | 75.6 | 61.7 | 71.6 | 272.3 | 92.2 | 88.7 | 65.3 | 200.7 | 246.3 |
| Non recurring items (mln, gross) | 1Q19 | 2Q19 | 3Q19 | 4Q19 | FY19 | 1Q20 | 2Q20 | 3Q20 | 9M19 | 9M20 |
| Extraord systemic charges (Trading Profit) (2) | -0.4 | -4.3 | 0.4 | 1.4 | -3.0 | -1.2 | 0.0 | -0.2 | -4.4 | -1.4 |
| Patent Box | -0.9 | -0.9 | -0.9 | 20.7 | 18.1 | 0.0 | 0.0 | 0.0 | -2.6 | 0.0 |
| Total | -1.3 | -5.2 | -0.5 | 22.1 | 15.1 | -1.2 | 0.0 | -0.2 | -7.0 | -1.4 |



⁽¹⁾ Net of non recurring items
(2) Voluntary Scheme valuation

P&L net of non recurring items

| mln | 1Q19 Adj. ⁽¹⁾ | 2Q19 Adj. ⁽¹⁾ | 3Q19 Adj. ⁽¹⁾ | 4Q19 Adj. ⁽¹⁾ | FY19 Adj. ⁽¹⁾ | 1Q20 Adj. ⁽¹⁾ | 2Q20 Adj. ⁽¹⁾ | 3Q20 Adj. ⁽¹⁾ | 9M19 Adj. ⁽¹⁾ | 9M20 Adj. ⁽¹⁾ |
|-------------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
| Net interest income | 70.4 | 71.4 | 69.8 | 69.7 | 281.3 | 68.2 | 70.1 | 68.6 | 211.6 | 206.9 |
| Net commissions | 77.4 | 81.3 | 84.3 | 82.3 | 325.2 | 105.0 | 104.8 | 97.9 | 242.9 | 307.6 |
| Trading profit | 10.3 | 12.3 | 11.2 | 13.9 | 47.7 | 27.6 | 30.1 | 20.4 | 33.8 | 78.1 |
| Other expenses/income | 0.2 | 0.3 | 0.1 | 2.9 | 3.6 | 0.6 | 8.0 | 0.2 | 0.7 | 1.6 |
| Total revenues | 158.2 | 165.4 | 165.4 | 168.8 | 657.8 | 201.3 | 205.8 | 187.1 | 489.0 | 594.2 |
| Staff expenses | -21.7 | -22.4 | -22.5 | -23.6 | -90.2 | -24.0 | -24.9 | -24.6 | -66.6 | -73.5 |
| Other admin.expenses | -38.5 | -34.4 | -29.4 | -34.3 | -136.6 | -36.5 | -34.6 | -33.4 | -102.3 | -104.5 |
| D&A | -5.1 | -5.4 | -5.8 | -6.6 | -22.9 | -6.1 | -6.2 | -6.4 | -16.3 | -18.6 |
| Operating expenses | -65.3 | -62.3 | -57.6 | -64.4 | -249.6 | -66.5 | -65.7 | -64.4 | -185.2 | -196.7 |
| Gross operating profit | 92.9 | 103.1 | 107.8 | 104.4 | 408.2 | 134.8 | 140.0 | 122.7 | 303.8 | 397.5 |
| Provisions | -1.0 | -2.9 | -19.8 | -3.5 | -27.2 | -1.1 | -6.5 | -32.0 | -23.6 | -39.6 |
| LLP | -1.3 | 1.1 | -1.2 | -0.6 | -2.0 | -1.0 | -2.7 | 0.1 | -1.4 | -3.5 |
| Profit from investments | -0.7 | 6.5 | 0.4 | 1.1 | 7.4 | -0.1 | -3.7 | -0.2 | 6.3 | -4.0 |
| Profit before taxes | 90.0 | 107.8 | 87.2 | 101.4 | 386.4 | 132.6 | 127.1 | 90.7 | 285.1 | 350.3 |
| Income taxes | -26.5 | -32.2 | -25.6 | -29.8 | -114.2 | -40.4 | -38.3 | -25.3 | -84.3 | -104.0 |
| Net profit adjusted (1) | 63.5 | 75.6 | 61.7 | 71.6 | 272.3 | 92.2 | 88.7 | 65.3 | 200.7 | 246.3 |



 $^{^{(1)}}$ Net of non recurring items (see page 46 for details)

9M20 P&L FinecoBank and Fineco Asset Management

| mln | Fineco Asset |
|------------------------------------|--------------|
| mln | Management |
| Net interest income | -0.2 |
| Dividends | |
| Net commissions | 49.7 |
| Trading profit | 0.1 |
| Other expenses/income | 0.1 |
| Total revenues | 49.7 |
| Staff expenses | -3.1 |
| Other admin.exp. net of recoveries | -2.9 |
| D&A | -0.2 |
| Operating expenses | -6.3 |
| Gross operating profit | 43.4 |
| Provisions | |
| LLP | -0.1 |
| Profit on Investments | |
| Profit before taxes | 43.3 |
| Income taxes | -5.5 |
| Net profit for the period | 37.8 |

| FinecoBank |
|------------|
| Individual |
| 207.1 |
| 14.2 |
| 257.9 |
| 76.6 |
| 1.6 |
| 557.4 |
| -70.4 |
| -101.7 |
| -18.5 |
| -190.5 |
| 366.9 |
| -39.6 |
| -3.4 |
| -4.0 |
| 319.8 |
| -98.1 |
| 221.7 |
| |

| FinecoBank |
|--------------|
| Consolidated |
| 206.9 |
| 0.0 |
| 307.6 |
| 76.7 |
| 1.6 |
| 592.7 |
| -73.5 |
| -104.5 |
| -18.6 |
| -196.7 |
| 396.0 |
| -39.6 |
| -3.5 |
| -4.0 |
| 348.9 |
| -103.6 |
| 245.3 |



Details on Net Interest Income

| mln | 1Q19 | Volumes & Margins | 2Q19 | Volumes & Margins | 3Q19 | Volumes & Margins | 4Q19 | Volumes & Margins | FY19 | Volumes & Margins | 1Q20 | Volumes & Margins | 2Q20 | Volumes & Margins | 3Q20 | Volumes & Margins | 9M19 | Volumes & Margins | 9M20 | Volumes & Margins |
|---|---------------------|----------------------|---------------------|----------------------|---------------------|------------------------|---------------------|-----------------------|----------------------|----------------------|---------------------|-----------------------|---------------------|-----------------------|---------------------|------------------------|----------------------|----------------------|----------------------|-----------------------|
| Financial Investments | 57.1 | 19,748 | 58.0 | 20,582 | 55.9 | 21,714 | 56.0 | 22,114 | 227.0 | 21,040 | 54.8 | 22,543 | 56.3 | 22,676 | 53.0 | 22,491 | 171.0 | 20,681 | 164.1 | 22,570 |
| Net Margin | | 1.17% | | 1.13% | | 1.02% | | 1.01% | | 1.08% | | 0.98% | | 1.00% | | 0.94% | | 1.11% | | 0.97% |
| Gross margin | 59.7 | 1.23% | 60.4 | 1.18% | 58.5 | 1.07% | 57.7 | 1.04% | 236.3 | 1.12% | 56.8 | 1.01% | 57.1 | 1.01% | 53.1 | 0.94% | 178.5 | 1.15% | 167.0 | 0.99% |
| Other Treasury activities (unsecured lending and collateral switch) | 0.0 | 0 | 0.0 | 0 | 0.0 | 0 | 0.0 | 0 | 0.0 | 0 | 0.1 | 69 | 0.8 | 784 | 1.0 | 1,101 | n.a. | n.a. | 1.8 | 651 |
| Net Margin | | 0.00% | | 0.00% | | 0.00% | | 0.00% | | 0.00% | | 0.44% | | 0.39% | | 0.36% | | n.a. | | 0.37% |
| Security Lending | 0.6 | 836 | 0.4 | 386 | 0.0 | 0 | 0.3 | 307 | 1.4 | 382 | 0.7 | 634 | 1.3 | 1,132 | 1.3 | 1,013 | 1.1 | 407 | 3.3 | 926 |
| Net Margin | | 0.32% | | 0.44% | | 0.00% | | 0.44% | | 0.37% | | 0.44% | | 0.46% | | 0.52% | | 0.35% | | 0.48% |
| Leverage - Long | 2.7 | 129 | 3.2 | 153 | 3.3 | 157 | 3.3 | 154 | 12.4 | 148 | 2.9 | 137 | 2.4 | 117 | 3.1 | 150 | 9.2 | 146 | 8.3 | 135 |
| Net Margin | | 8.45% | | 8.35% | | 8.38% | | 8.38% | | 8.39% | | 8.42% | | 8.13% | | 8.13% | | 8.40% | | 8.23% |
| Lending Net Margin | 10.5 | 2,410 1.76% | 10.8 | 2,544 1.71% | 11.1 | 2,674 1.64% | 10.9 | 2,828 1.53% | 43.3 | 2,614 1.66% | 11.0 | 3,094 1.42% | 11.4 | 3,393 1.35% | 11.6 | 3,582 1.28% | 32.4 | 2,543 1.70% | 33.9 | 3,356 1.35% |
| o/w Current accounts Net Margin | 2.9 | 1,040 1.14% | 3.2 | 1,112 1.14% | 3.2 | 1,169 1.10% | 3.4 | 1,241 1.07% | 12.7 | 1,141 1.11% | 3.4 | 1,316 1.05% | 3.6 | 1,375 1.04% | 3.6 | 1,453 <i>0.</i> 99% | 9.3 | 1,107 1.13% | 10.6 | 1,381 1.03% |
| o/w Cards Net Margin | | 43 11.43% | 1.2 | 42 11.42% | 1.2 | 43 11.40% | 1.2 | 43 11.40% | 4.9 | 43 11.41% | 1.2 | 43 11.41% | 1.1 | 40 11.40% | 1.1 | 39 11.43% | 3.6 | 43 11.41% | 3.4 | 40 11.41% |
| o/w Personal loans Net Margin | 4.6 | 441 4.20% | 4.6 | 448 4.09% | 4.6 | 457 3.98% | 4.5 | 459 3.92% | 18.3 | 451 4.05% | 4.5 | 462 3.93% | 4.4 | 448 3.93% | 4.2 | 437 3.86% | 13.7 | 449 4.09% | 13.1 | 449 3.90% |
| • | 4.0 | 000 | 4.0 | 040 | 0.0 | | 4.0 | 4.004 | 7.4 | | 4.0 | 4.070 | 0.0 | | 0.0 | | | 044 | 0.7 | |
| o/w Mortgages Net Margin | 1.8 | 886 0.80% | 1.9 | 942 0.82% | 2.0 | 1,005 <i>0.7</i> 9% | 1.8 | 1,084 <i>0.64%</i> | 7.4 | 979 <i>0.7</i> 6% | 1.8 | 1,273 <i>0.57%</i> | 2.3 | 1,530 <i>0.61%</i> | 2.6 | 1,653 <i>0.63%</i> | 5.7 | 944 <i>0.80%</i> | 6.7 | 1,485 <i>0.60%</i> |
| Other ⁽²⁾ | 0.5 | | 1.0 | | 0.4 | | 0.0 | | 2.0 | | 1.2 | | 2.4 | | 1.2 | | 2.0 | | 4.6 | |
| Total | -0.5 70.4 | | -1.0 71.4 | | -0.4 69.8 | | -0.8 69.7 | | -2.8 281.3 | | -1.3 68.2 | | -2.1 70.1 | | -1.3 68.6 | | -2.0 211.6 | | -4.6 206.9 | |
| Gross Margin Cost of Deposits | | 1.26% -0.05% | | 1.25% -0.04% | | 1.17% -0.04% | | 1.11% -0.03% | 200 | 1.20% -0.04% | - CO.2 | 1.08% -0.03% | | 1.04% -0.01% | 33.3 | 0.98% 0.00% | 20 | 1.23% -0.04% | 200.0 | 1.03% -0.01% |

Volumes and margins: average of the period

Net margin calculated on real interest income and expenses

2019 quarterly figures have been reclassified due to a managerial recast



⁽¹⁾ Net margins and volumes on cards recasted for the previous quarters: now they include only revolving cards, while they were previously calculated on total cards, both spending and revolving.

⁽²⁾ Other includes mainly marketing costs

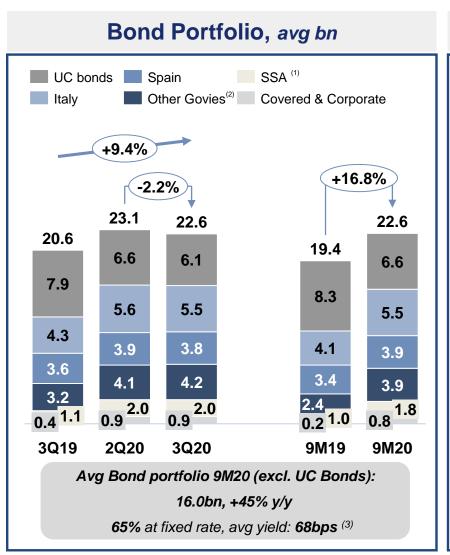
UniCredit bonds underwritten

| | ISIN | Currency Amount (€ m) | | Maturity | Indexation | Spread |
|----|--------------|-----------------------|---------|-----------|------------|--------|
| 1 | IT0005010381 | Euro | 382.5 | 7-Oct-20 | Euribor 1m | 2.52% |
| 2 | IT0005010332 | Euro | 382.5 | 6-Jan-21 | Euribor 1m | 2.54% |
| 3 | IT0005010316 | Euro | 382.5 | 6-Apr-21 | Euribor 1m | 2.56% |
| 4 | IT0005010340 | Euro | 382.5 | 5-Jul-21 | Euribor 1m | 2.58% |
| 5 | IT0005010225 | Euro | 382.5 | 18-Oct-21 | Euribor 1m | 2.60% |
| 6 | IT0005040099 | Euro | 100.0 | 24-Jan-22 | Euribor 1m | 1.46% |
| 7 | IT0005057994 | Euro | 200.0 | 11-Apr-22 | Euribor 1m | 1.43% |
| 8 | IT0005083743 | Euro | 300.0 | 28-Jan-22 | Euribor 1m | 1.25% |
| 9 | IT0005114688 | Euro | 180.0 | 19-May-22 | Euribor 1m | 1.19% |
| 10 | IT0005120347 | Euro | 700.0 | 27-Jun-22 | Euribor 1m | 1.58% |
| 11 | IT0005144065 | Euro | 450.0 | 14-Nov-22 | Euribor 3m | 1.40% |
| 12 | IT0005144073 | Euro | 350.0 | 15-Nov-21 | Euribor 3m | 1.29% |
| 13 | IT0005158412 | Euro | 250.0 | 23-Dec-22 | Euribor 3m | 1.47% |
| 14 | IT0005163180 | Euro | 600.0 | 11-Feb-23 | Euribor 3m | 1.97% |
| 15 | IT0005175135 | Euro | 100.0 | 24-Mar-23 | Euribor 3m | 1.58% |
| 16 | IT0005217606 | Euro | 350.0 | 11-Oct-23 | Euribor 3m | 1.65% |
| 17 | IT0005241317 | Euro | 622.5 | 2-Feb-24 | Euribor 3m | 1.52% |
| | Total | Euro | 6,115.0 | | Euribor 1m | 1.87% |

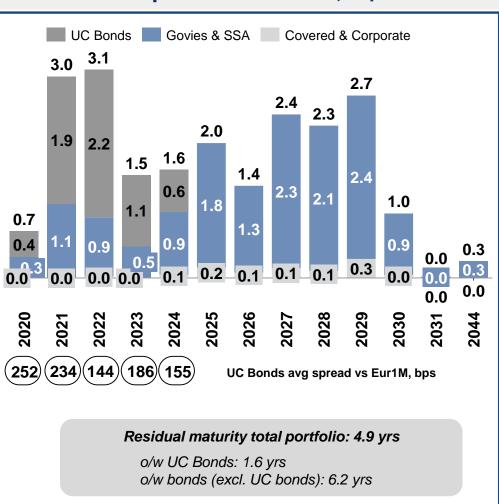


Financial Investments

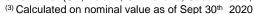
Further improvements for a diversified asset side.



Bond portfolio run-offs, eop bn



^{0.2}bn other (UK, Poland, Switzerland, Saudi Arabia, Israel, Chile)





⁽¹⁾ Sovereign Supranational and Agencies

⁽²⁾ Avg 3Q20 "Other" includes: 1.0bn France, 0.9bn Ireland, 0.6bn Belgium, 0.5bn USA, 0.5bn Austria, 0.4bn Portugal, 0.1bn Germany,

Details on Net Commissions

| mln | 1Q19 | 2Q19 | 3Q19 | 4Q19 | FY19 | 1Q20 | 2Q20 | 3Q20 | 9M19 | 9M20 |
|----------------------------------|------|------|------|------|-------|-------|-------|------|-------|-------|
| Banking | 4.5 | 5.6 | 5.9 | 5.3 | 21.3 | 8.8 | 10.3 | 9.7 | 15.9 | 28.8 |
| Brokerage | 18.5 | 18.0 | 20.0 | 20.8 | 77.3 | 35.6 | 37.6 | 26.5 | 56.5 | 99.7 |
| o/w | | | | | | | | | | |
| Equity | 15.6 | 14.7 | 15.9 | 17.0 | 63.2 | 30.0 | 31.0 | 21.7 | 46.2 | 82.7 |
| Bond | 0.9 | 0.9 | 1.4 | 0.7 | 3.9 | 1.0 | 3.8 | 2.2 | 3.2 | 7.0 |
| Derivatives | 2.3 | 2.2 | 2.7 | 2.6 | 9.7 | 4.5 | 3.7 | 2.6 | 7.2 | 10.8 |
| Other commissions ⁽¹⁾ | -0.2 | 0.2 | 0.0 | 0.6 | 0.5 | 0.0 | -0.9 | 0.1 | -0.1 | -0.8 |
| Investing | 54.2 | 57.6 | 58.3 | 56.1 | 226.2 | 60.8 | 57.1 | 61.8 | 170.1 | 179.7 |
| o/w | | | | | | | | | | |
| Placement fees | 1.1 | 1.3 | 1.1 | 1.8 | 5.4 | 1.7 | 1.4 | 1.5 | 3.6 | 4.5 |
| Management fees | 57.1 | 59.7 | 61.5 | 63.0 | 241.3 | 61.9 | 58.9 | 64.2 | 178.3 | 185.0 |
| to PFA's: incentives | -3.0 | -4.3 | -3.6 | -8.0 | -18.9 | -2.5 | -2.6 | -3.1 | -10.9 | -8.2 |
| to PFA's: LTI | -1.0 | 8.0 | -0.7 | -0.7 | -1.6 | -0.2 | -0.7 | -0.7 | -0.9 | -1.6 |
| Other | 0.1 | 0.1 | 0.1 | 0.1 | 0.4 | -0.2 | -0.2 | -0.2 | 0.3 | -0.6 |
| Total | 77.4 | 81.3 | 84.3 | 82.3 | 325.2 | 105.0 | 104.8 | 97.9 | 242.9 | 307.6 |



Revenues breakdown by Product Area

| mln | 1Q19 | 2Q19 | 3Q19 | 4Q19 | FY19 | 1Q20 | 2Q20 | 3Q20 | 9M19 | 9M20 |
|----------------------|------|------|------|------|-------|------|------|------|-------|-------|
| Net interest income | 67.6 | 68.8 | 67.0 | 66.9 | 270.3 | 65.8 | 67.7 | 64.5 | 203.4 | 198.0 |
| Net commissions | 4.5 | 5.6 | 5.9 | 5.3 | 21.3 | 8.8 | 10.3 | 9.7 | 15.9 | 28.8 |
| Trading profit | -0.1 | -0.1 | -0.2 | 0.2 | -0.2 | -0.1 | -0.1 | 0.0 | -0.3 | -0.2 |
| Other | 0.1 | 0.1 | 0.1 | 0.1 | 0.4 | 0.2 | 0.3 | -0.3 | 0.2 | 0.2 |
| Total Banking | 72.1 | 74.3 | 72.7 | 72.5 | 291.7 | 74.6 | 78.3 | 73.9 | 219.2 | 226.8 |
| Net interest income | 3.4 | 3.7 | 3.4 | 3.4 | 14.0 | 3.0 | 2.5 | 3.1 | 10.6 | 8.6 |
| Net commissions | 18.5 | 18.0 | 20.0 | 20.8 | 77.3 | 35.6 | 37.6 | 26.5 | 56.5 | 99.7 |
| Trading profit | 8.2 | 9.9 | 11.5 | 11.7 | 41.3 | 25.1 | 24.2 | 20.1 | 29.6 | 69.3 |
| Other | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Total Brokerage | 30.2 | 31.6 | 34.9 | 35.9 | 132.6 | 63.6 | 64.2 | 49.7 | 96.7 | 177.6 |
| Net interest income | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Net commissions | 54.2 | 57.6 | 58.3 | 56.1 | 226.2 | 60.8 | 57.1 | 61.8 | 170.1 | 179.7 |
| Trading profit | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Other | 0.0 | 0.0 | 0.0 | 2.7 | 2.7 | 0.1 | -0.2 | 0.2 | 0.0 | 0.1 |
| Total Investing | 54.2 | 57.6 | 58.3 | 58.8 | 228.9 | 60.9 | 56.9 | 62.0 | 170.1 | 179.8 |

Managerial Data

Please note that, starting from December 31st, 2019, "Trading profit" also includes dividends and similar revenues on equity investments held at fair value in the item "Dividend income and similar revenue", previously included in the item "Dividends and other income from equity investments" in the reclassified income statement.



Breakdown Total Financial Assets

| mln | Mar.19 | Jun.19 | Sep.19 | Dec.19 | Mar.20 | Jun.20 | Sep.20 |
|---------------------------------|-------------|--------|--------|--------|--------|------------|------------|
| AUM | 35,988 | 36,819 | 38,325 | 40,505 | 35,516 | 40,083 | 41,744 |
| o/w Funds and Sicav | 26,361 | 26,426 | 27,477 | 28,786 | 24,122 | 27,657 | 28,929 |
| o/w Insurance | 8,401 | 9,002 | 9,369 | 10,115 | 9,961 | 10,676 | 11,020 |
| o/w GPM | 1 | 26 | 55 | 93 | 127 | 169 | 185 |
| o/w AuC + deposits under adviso | 1,225 | 1,365 | 1,425 | 1,512 | 1,307 | 1,580 | 1,610 |
| o/win Advice | <i>57</i> 2 | 600 | 603 | 598 | 516 | <i>550</i> | <i>554</i> |
| o/win Plus | 653 | 765 | 822 | 914 | 792 | 1,030 | 1,056 |
| AUC | 15,187 | 15,229 | 15,158 | 15,324 | 13,485 | 16,486 | 16,821 |
| o/w Equity | 9,137 | 9,207 | 9,573 | 9,841 | 8,308 | 10,565 | 11,006 |
| o/w Bond | 6,037 | 6,011 | 5,575 | 5,448 | 5,147 | 5,878 | 5,766 |
| o/w Other | 13 | 12 | 11 | 35 | 30 | 43 | 49 |
| Direct Deposits | 22,941 | 23,844 | 25,099 | 25,590 | 26,925 | 26,077 | 26,432 |
| o/w Sight | 22,938 | 23,842 | 25,098 | 25,588 | 26,924 | 26,077 | 26,432 |
| o/w Term | 2 | 2 | 2 | 1 | 1 | 1 | 0 |
| Total | 74,116 | 75,892 | 78,583 | 81,419 | 75,927 | 82,646 | 84,997 |
| o/wGuided Products & Services | 24,301 | 25,354 | 26,697 | 28,788 | 25,486 | 28,984 | 30,331 |
| o/wTFA Private Banking | 29,041 | 29,970 | 31,891 | 33,437 | 28,844 | 33,024 | 34,438 |



Balance Sheet

| mln | Mar.19 | Jun.19 | Sep.19 | Dec.19 | Mar.20 | Jun.20 | Sep.20 |
|--------------------------------|--------|--------|--------|--------|--------|--------|--------|
| Due from Banks (1) | 3,807 | 1,941 | 2,033 | 1,320 | 1,801 | 1,633 | 1,761 |
| Customer Loans | 3,029 | 3,409 | 3,568 | 3,680 | 3,741 | 4,204 | 4,320 |
| Financial Assets | 19,012 | 19,920 | 21,532 | 22,313 | 23,414 | 22,961 | 22,988 |
| Tangible and Intangible Assets | 243 | 242 | 247 | 279 | 280 | 280 | 278 |
| Derivatives | 29 | 49 | 72 | 65 | 76 | 76 | 76 |
| Other Assets | 259 | 274 | 308 | 366 | 207 | 259 | 298 |
| Total Assets | 26,380 | 25,835 | 27,760 | 28,023 | 29,519 | 29,412 | 29,721 |
| Customer Deposits | 23,311 | 24,140 | 25,429 | 25,920 | 27,202 | 27,021 | 27,297 |
| Due to Banks | 1,605 | 207 | 188 | 155 | 331 | 113 | 105 |
| Derivatives | 32 | 84 | 156 | 95 | 144 | 207 | 212 |
| Funds and other Liabilities | 393 | 477 | 698 | 471 | 365 | 515 | 487 |
| Equity | 1,040 | 928 | 1,289 | 1,382 | 1,477 | 1,556 | 1,620 |
| Total Liabilities and Equity | 26,380 | 25,835 | 27,760 | 28,023 | 29,519 | 29,412 | 29,721 |

⁽¹⁾ Due from banks includes cash deposited at Bank of Italy: 1.0 bn as of Sep.2020, 0.9bn as of June 2020, 1.2bn as of Mar.2020, 1.2bn as of June 2019, 1.2bn as of Sept. 2019, and 0.8bn as of Dec. 2019



Leverage Ratio Sensitivity

- ✓ OUR PRIORITY: to slow down the growth of our Balance Sheet through the conversion of deposits into Asset under Management and through the repricing of our Banking services
- ✓ OUR 2020 GUIDANCE: Leverage Ratio comfortably above 3.5% considering 2-2.5bn growth of deposits

STRESS TEST SCENARIO

T1 Capital (mln)

LR > 3.5%

| | | 0 | 30 | 40 | 50 | 60 | 70 | 80 | 90 | 100 | 110 | 120 | 130 | 140 | 150 |
|----------------------------|--------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| | - | 3.85% | 3.95% | 3.99% | 4.02% | 4.06% | 4.10% | 4.13% | 4.17% | 4.20% | 4.24% | 4.27% | 4.31% | 4.34% | 4.38% |
| | 500 | 3.78% | 3.88% | 3.92% | 3.95% | 3.99% | 4.02% | 4.06% | 4.09% | 4.13% | 4.16% | 4.20% | 4.23% | 4.27% | 4.30% |
| | 1,000 | 3.72% | 3.82% | 3.85% | 3.89% | 3.92% | 3.96% | 3.99% | 4.02% | 4.06% | 4.09% | 4.13% | 4.16% | 4.20% | 4.23% |
| _ | 1,500 | 3.65% | 3.75% | 3.79% | 3.82% | 3.85% | 3.89% | 3.92% | 3.96% | 3.99% | 4.02% | 4.06% | 4.09% | 4.12% | 4.16% |
| 5 | 2,000 | 3.59% | 3.69% | 3.72% | 3.76% | 3.79% | 3.82% | 3.86% | 3.89% | 3.92% | 3.96% | 3.99% | 4.02% | 4.06% | 4.09% |
| (mIn) | 2,500 | 3.53% | 3.63% | 3.66% | 3.70% | 3.73% | 3.76% | 3.79% | 3.83% | 3.86% | 3.89% | 3.92% | 3.96% | 3.99% | 4.02% |
| $\boldsymbol{\varepsilon}$ | 3,000 | 3.48% | 3.57% | 3.61% | 3.64% | 3.67% | 3.70% | 3.73% | 3.77% | 3.80% | 3.83% | 3.86% | 3.89% | 3.93% | 3.96% |
| S | 3,500 | 3.42% | 3.52% | 3.55% | 3.58% | 3.61% | 3.64% | 3.67% | 3.71% | 3.74% | 3.77% | 3.80% | 3.83% | 3.86% | 3.90% |
| <u>e</u> | 4,000 | 3.37% | 3.46% | 3.49% | 3.52% | 3.56% | 3.59% | 3.62% | 3.65% | 3.68% | 3.71% | 3.74% | 3.77% | 3.80% | 3.84% |
| ĭ | 4,500 | 3.32% | 3.41% | 3.44% | 3.47% | 3.50% | 3.53% | 3.56% | 3.59% | 3.62% | 3.65% | 3.68% | 3.72% | 3.75% | 3.78% |
| OS | 5,000 | 3.27% | 3.36% | 3.39% | 3.42% | 3.45% | 3.48% | 3.51% | 3.54% | 3.57% | 3.60% | 3.63% | 3.66% | 3.69% | 3.72% |
| Ŏ | 5,500 | 3.22% | 3.31% | 3.34% | 3.37% | 3.40% | 3.43% | 3.46% | 3.49% | 3.52% | 3.55% | 3.57% | 3.60% | 3.63% | 3.66% |
| Ä | 6,000 | 3.17% | 3.26% | 3.29% | 3.32% | 3.35% | 3.38% | 3.41% | 3.43% | 3.46% | 3.49% | 3.52% | 3.55% | 3.58% | 3.61% |
| = | 6,500 | 3.13% | 3.21% | 3.24% | 3.27% | 3.30% | 3.33% | 3.36% | 3.39% | 3.41% | 3.44% | 3.47% | 3.50% | 3.53% | 3.56% |
| Œ | 7,000 | 3.08% | 3.17% | 3.19% | 3.22% | 3.25% | 3.28% | 3.31% | 3.34% | 3.37% | 3.39% | 3.42% | 3.45% | 3.48% | 3.51% |
| Ō | 7,500 | 3.04% | 3.12% | 3.15% | 3.18% | 3.21% | 3.23% | 3.26% | 3.29% | 3.32% | 3.35% | 3.37% | 3.40% | 3.43% | 3.46% |
| | 8,000 | 3.00% | 3.08% | 3.11% | 3.13% | 3.16% | 3.19% | 3.22% | 3.24% | 3.27% | 3.30% | 3.33% | 3.36% | 3.38% | 3.41% |
| | 8,500 | 2.95% | 3.04% | 3.06% | 3.09% | 3.12% | 3.15% | 3.17% | 3.20% | 3.23% | 3.26% | 3.28% | 3.31% | 3.34% | 3.36% |
| | 9,000 | 2.92% | 3.00% | 3.02% | 3.05% | 3.08% | 3.10% | 3.13% | 3.16% | 3.18% | 3.21% | 3.24% | 3.27% | 3.29% | 3.32% |
| | 9,500 | 2.88% | 2.96% | 2.98% | 3.01% | 3.04% | 3.06% | 3.09% | 3.12% | 3.14% | 3.17% | 3.20% | 3.22% | 3.25% | 3.27% |
| | 10,000 | 2.84% | 2.92% | 2.94% | 2.97% | 3.00% | 3.02% | 3.05% | 3.07% | 3.10% | 3.13% | 3.15% | 3.18% | 3.21% | 3.23% |

3.0% < LR < 3.5%

Considering our organic capital generation⁽¹⁾ after dividend distribution and payment of AT1 coupon, also in case of extremely adverse market scenario and assuming 5 billion of deposit growth in 2020 (vs 2.4bn on average in the period 2015-'19), our Leverage ratio would remain around 3.5%

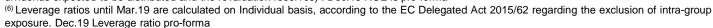


LR < 3.0%

Main Financial Ratios

| | Mar.19 | Jun.19 | Sep.19 | Dec.19 | Mar.20 | Jun.20 | Sep.20 |
|---------------------------|--------|--------|--------|--------------------|--------|--------|--------|
| PFA TFA/ PFA (mln) (1) | 25.0 | 25.6 | 26.6 | 27.8 | 25.7 | 27.9 | 28.7 |
| Guided Products / TFA (2) | 33% | 33% | 34% | 35% | 34% | 35% | 36% |
| Cost / income Ratio (3) | 41.3% | 39.4% | 37.9% | 37.9% | 33.0% | 32.5% | 33.1% |
| CET 1 Ratio (4) | 21.0% | 17.8% | 17.4% | pro-forma 24.2% | 25.4% | 24.1% | 23.3% |
| Adjusted RoE (5) | 31.2% | 34.0% | 27.3% | pro-forma 25.1% | 26.5% | 26.0% | 23.4% |
| Leverage Ratio (6) | 5.11% | 2.89% | 3.85% | pro-forma 4.54% | 4.39% | 4.41% | 4.35% |

⁽⁵⁾ RoE: Net Profit, net of non recurring items (see page 46 for details) divided by the average book shareholders' equity for the period (excluding dividends expected to be distributed and the revaluation reserves). Dec.19 ROE is pro-forma





⁽¹⁾ PFA TFA/PFA: calculated as end of period Total Financial Assets related to the network divided by number of PFAs eop

⁽²⁾ Calcuated as Guided Products eop divided by Total Financial Assets eop

⁽³⁾ C/I ratio net of non recurring items (see page 46 for details) calculated as Operating Costs divided by Revenues net of non recurring items

⁽⁴⁾ Dec.19 CET1 ratio pro-forma

Fineco - a fully independent public company starting from May 2019

Strategy and Business model

Fineco exit from the UniCredit Group has no implications on its strategy and business model: Fineco enjoyed limited synergies with UniCredit and, as a fully independent company, continues to focus on maximizing shareholders' value via healthy, sustainable and organic growth

Transitional Arrangements with UniCredit Group

Fineco and UniCredit have agreed to enter into certain transitional arrangements to ensure full continuity and an orderly and smooth transition from a regulatory, liquidity and operational standpoint

INVESTMENT STRATEGY

- No change in the investment policy envisaging an increasing diversification of financial investments as the existing stock of UniCredit bonds progressively runs off by 2024
- UniCredit has granted a financial collateral in favor of Fineco to secure the credit risk exposures towards UniCredit and neutralize the capital impacts and risk concentration limits

INFRAGROUP SERVICES

■ UniCredit will continue to provide, on an interim basis, certain services in order to allow Fineco to act in full operational continuity. The contract for customers' access to banking services through smart ATMs and physical branches has been extended for 20 years

TRADEMARK

■ Fineco has exercised at the end of 2019 the option for the purchase of its brand at the price of €22.5mln plus VAT



Fineco Asset Management in a nutshell

AUM at €14.9bn, of which €9.6bn retail classes (1)

FUNDS OF FUNDS

FAM SERIES (sub-adviced funds)

INSTITUTIONAL BUSINESS

FAM EVOLUTION (30 strategies)

- ✓ FAM Target: decumulation product to progressively invest in multi-thematic/profile funds
- ✓ FAM Megatrend: multi-thematic fund investing in secular trends
- ✓ New building blocks both vertical and based on risk profile
- ▼ FAM Target: decumulation products for customers who want to take advantage of bear market phases

CORE SERIES (30 strategies)

- ✓ Release of Premium Share Classes
- ✓ Additional sub-advisory mandates in pipeline to further enlarge the offer through quality and exclusivity agreements for Fineco clients only
- ▼ FAM Global Defence: new capital preservation solution
- √ 32 strategies
- ✓ Underlying funds for advisory solutions (both funds of funds and Insurance wrappers) allowing a better control of the value chain to retain more margins and lower customers' TER
- √ 40 strategies, including also Passive and new Smart Beta funds

BENEFITS

Quality improvement and time to market for customers and distribution needs

Several efficiencies leveraging on a vertically integrated business model combined with the strong operating efficiency which is in Fineco's DNA

Better risk management thanks to the look-through on daily basis on funds' underlying assets

Win-win solution: lower price for clients, higher margins



Fineco UK vs Competitors: products and services

| | | FINECO B A N K | IG | HARGREAVES LANSDOWN | Revolut | HSBC HSBC |
|----------------|-------------------|-------------------|----|------------------------|---------|-----------|
| <u>9</u> | Bank Account | ✓ | X | X | ✓ | ✓ |
| BANKING | Multi Currency | ✓ | X | X | ✓ | ✓ |
| M | Debit Cards | ✓ | X | X | ✓ | ✓ |
| | Shares | ✓ | ✓ | ✓ | ✓ | ✓ |
| | Bonds | ✓ | X | ✓ | X | ✓ |
| TRADING | Futures & Options | ✓ | X | X | X | Х |
| TRA | CFDs | ✓ | ✓ | X | X | Х |
| | FX | ✓ | ✓ | X | X | Х |
| | Analytic tools | ✓ | X | X | X | Х |
| D _N | Funds | ✓ | X | ✓ | X | ✓ |
| INVESTING | ISA | ✓ • | ✓ | ✓ | X | ✓ |
| Ž | SIPP | ✓ • | X | ✓ | X | Х |





Fineco UK vs Competitors: features

Fineco platform: usability, reliability and advanced tools

| | FINECO B A N K | IG | HARGREAVES LANSDOWN | Revolut | HSBC HSBC |
|---------------------------|-------------------|----|------------------------|----------|-----------|
| Free Basic Market Data | ✓ | ✓ | ✓ | ✓ | ✓ |
| Free Real time DMA | ✓ | X | X | X | X |
| Advanced Charting tool | ✓ | X | X | X | X |
| Recurring investments | ✓ | X | ✓ | Х | ✓ |
| Trading order strategies | ✓ | ✓ | X | X | X |
| Stock screener | ✓ | X | X | X | X |
| Payments | ✓ | X | X | ✓ | ✓ |
| Budget track | ✓ | X | X | ✓ | X |
| Open banking | ✓ | X | X | ✓ | ✓ |



Fineco UK: Premium service without premium price (1/2)

Disruptive pricing 100% sustainable thanks to our strong operating leverage

OTC: zero commission, no added spreads



Platform fees: the most competitive

| Portfolio size | FINECO B A N K | HARGREAVES LANSDOWN | V AJBell | ₩ BARCLAYS | F Fidelity | ◆ HSBC |
|----------------|-------------------|------------------------|-----------------|-------------------|------------|---------------|
| £10,000.00 | 0.25% | 0.45% | 0.25% | 0.20% | 0.35% | 0.25% |
| £50,000.00 | 0.25% | 0.45% | 0.25% | 0.20% | 0.35% | 0.25% |
| £100,000.00 | 0.25% | 0.45% | 0.25% | 0.20% | 0.35% | 0.25% |
| £250,000.00 | 0.25% | 0.45% | 0.25% | 0.20% | 0.35% | 0.25% |

Stock broking: flat fees



Transaction fees

| FINECO B A N K | HARGREAVES LANSDOWN | V AJBell | ₩ BARCLAYS | F Fidelity | HSBC |
|-------------------|------------------------|-----------------|-------------------|------------|---------------------------------|
| £0.00 | £0.00 | £1.50 | £3.00 | £10.00 | No online Phone dealing only |



⁽¹⁾ Plus Custody fees

Fineco UK: Premium service without premium price (2/2)

Disruptive pricing 100% sustainable thanks to our strong operating leverage

Multicurrency: best spreads, no commissions

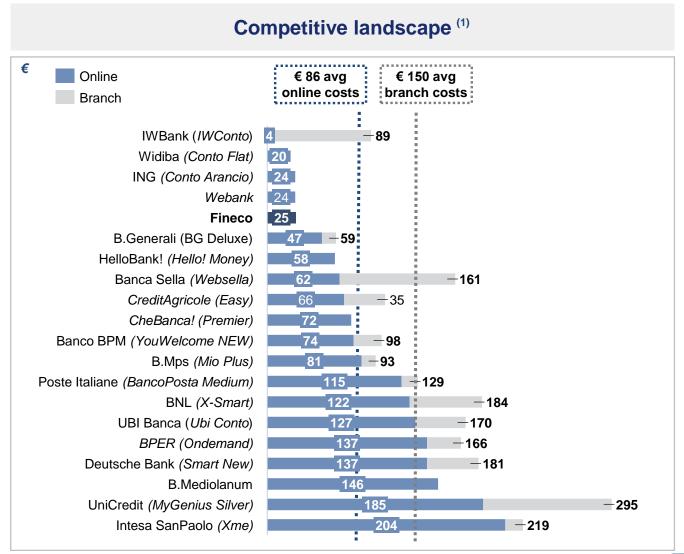
| £ ♦€ | FINECO B A N K | Revolut | 7 TransferWise | STARLING BANK | HSBC ☎ | HARGREAVES LANSDOWN | interactive investor |
|------------|-------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| £2,000 | £4.46 | £4.99 Saving: -12% | £7.49 Saving: -68% | £8.02 Saving: -80% | £14.98 Saving: -236% | £16.94 Saving: -280% | £29.95 Saving: -572% |
| £10,000 | £22.3 | £44.93 Saving: -101% | £37.44 Saving: -68% | £40.7 Saving: -83% | £74.88 Saving: -236% | £84.7 Saving: -280% | £150 Saving: -573% |
| £500,000 | £668.63 | £2,491.22 Saving: -273% | £1,872.16 Saving: -180% | £2,005.88 Saving: -200% | £3,744.32 Saving: -460% | £4.234,64 Saving: -533% | £2,496.21 Saving: -273% |
| £1,000,000 | £1,114.4 | £4,987.43 Saving: -348% | £2,852.8 Saving: -156% | £4,011.77 Saving: -260% | £7,488.6 Saving:-572% | £8,470 Saving: -660% | £2,496.21 Saving: -124% |



⁽¹⁾ Equivalent for each transaction – Exchage rate GBP/EUR: 1,1217

Preserving our best price/quality ratio

An update on the main outcomes from our Smart Repricing





Additional Tier 1

First public placement successfully issued with strong demand (9x the offer)

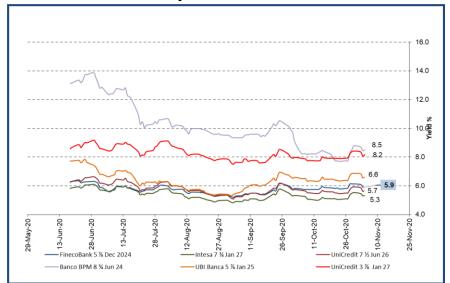
€200 mln AT1 issued in January 2018

- On January 23rd, 2018 the Bank issued a €200mln perpetual AT1
- Coupon fixed at 4.82% for the initial 5.5 years
- Private placement, fully subscribed by UniCredit SpA
- Semi-annual coupon
- Coupon (net of taxes) will impact directly Equity reserves

€300 mln AT1 issued in July 2019

- On July 11th, 2019 Fineco issued a €300mIn perpetual AT1 in order to maintain the Leverage Ratio above 3.5% after the exit from the UniCredit Group
- Coupon fixed at 5.875% (initial guidance at 6.5%) for the initial
 5.5 years
- Public placement, with strong demand (9x, €2.7bn), listed in Euronext Dublin
- Semi-annual coupon
- Coupon (net of taxes) will impact directly Equity reserves
- The instrument was assigned a BB- rating by S&P

Italian AT1 yield at first call date



On Oct. 29th, 2020

S&P Global Ratings upgraded Fineco's outlook to Stable and affirmed ratings at BBB/A-2

