

Banca IMI - ASSET GATHERERS ROADSHOW, April 13th 2016

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## Fineco highlights

FY15 Results



Leading multichannel direct bank in Italy, pioneer in anticipating sector trends since 1999

**One single account with multiple service access** 

Online traditional banking services

- Trading platform of choice in Italy
- Investment services with multibrand product offer and guided open architecture approach
- Fully Integrated "products distribution" approach mainly through Personal Financial Advisors (PFAs) (#3 in Italy) and online / mobile banking

Highly loyal and growing base of over 1mln clients

Simplicity, transparency and innovation at heart of our business model **55.3bn 5.5bn** TFA Dec'15 2015 Net Sales (+12% y/y) (+37% y/y)

**544min** +21% 2015 revenues Revenue y/y

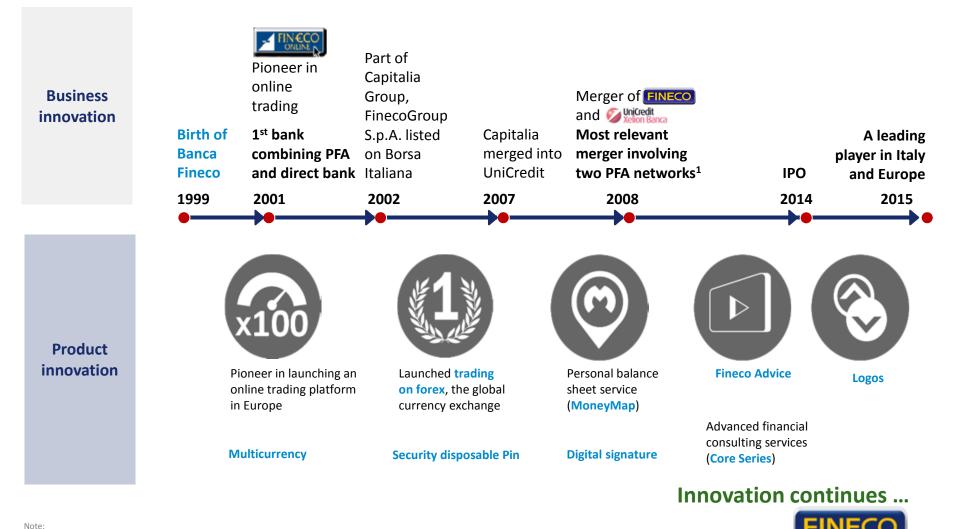
**2,622 99%** PEAs Dec'15 Client satisfaction

**191mln 43%** 

2015 net income annualized RoE



#### The bank for the future ... dating back to 1999



1

### **Fineco Highlights**

Unique business model, leading position in core segments, recurring profitability and attractive growth

Attractive market	In the "sweet spot" to capture healthy long term sector dynamics							
Attractive market	Leading position in core markets, difficult to replicate							
	Unique, fully integrated business model (a "One Stop Solution")							
Successful business	Complete, innovative and high quality product offering, providing "transactional" liquidity							
model	Demonstrated ability to attract and retain retail customers							
	Operating platform excellence, simple to access							
Colid financials	Well diversified, highly recurrent profitability over the cycle with strong operating leverage							
Solid financials	Solid balance sheet and liquidity							



### **Integrated Business Model**

Fully integrated offer of banking, investing and brokerage services via a truly direct multi-channel approach, already at the forefront of banking distribution evolution



#### **Online banking**

**99%** of total number of executed orders initiated online<sup>1</sup>

#### Mobile banking

300k monthly logins and 16% of total orders executed

Physical distribution network 2,622 PFAs and 343 offices as of Dec15

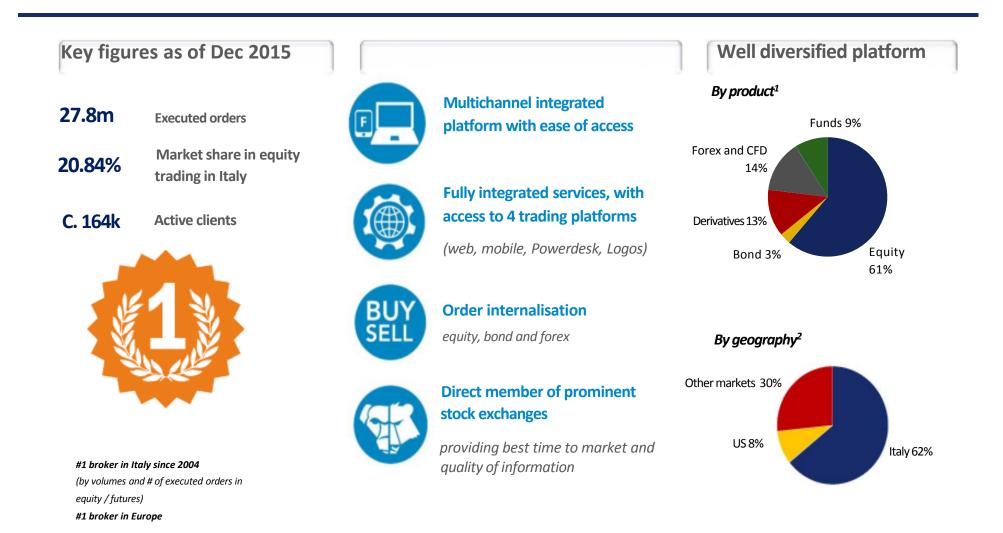
#### **Call center**

C.16% of total Fineco headcount



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### Focus on trading platforms



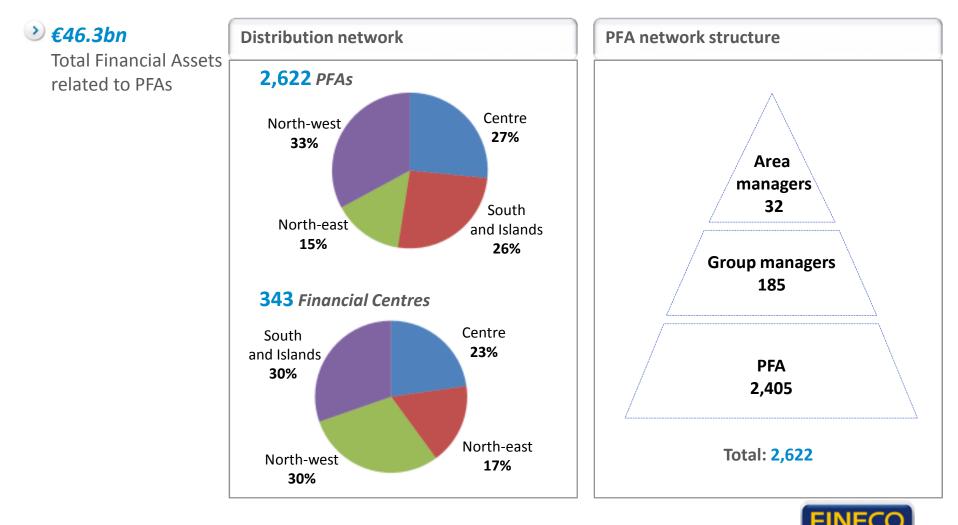
Note:

- 1. Breakdown by number of transactions on registered securities and other products. The breakdown by product does not include PCT as close to 0%
- 2. Breakdown by number of executed orders on registered securities only



### **PFA network distribution – as of December 2015**

#### Capillary network, well spread across Italian regions, with lean structure





### Limited TFA concentration per Personal Financial Advisor

### **PFA network with limited TFA concentration, hence minimizing "key man" risk**

		Breal	down of PFAs by	y per capita TFA	<b>A</b> <sup>1</sup>
Almost 853 PFAs with TFA	TFA (€m)	# of PFAs	% on total PFA	% total TFA	Average seniority at Fineco
in excess of €20m	0-5	417	15.9%	2.0%	2.8
	5-10	480	18.3%	7.8%	9.6
… representing c.33% of total PFAs and c.63% of	10-15	486	18.5%	13.0%	12.4
total TFA	15-20	386	14.7%	14.5%	13.5
	20-25	284	10.8%	13.7%	13.6
	25-35	293	11.2%	18.6%	13.2
	>35	276	10.5%	30.4%	14.1
	Total	2622	100%	100%	10.9



Note: 1 As of 31- Dec-15

### **Latest Awards**



### World Finance 100

- The international magazine World Finance 100 positioned Fineco among the 100 top corporations of 2015, from a selection of 17 banks at a global level



# The most recommended bank

Fineco is the most recommended bank in the world by word of mouth from customers, non-customers and former customers, according to a survey by the Boston Consulting Group



### **Global Finance Award 2015**

Italy: Best Digital Bank

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Italy: Best in Social Media

### **Global Finance Award 2014**

- Italy: Best Consumer Internet Bank
- Europe: Best Consumer Internet Bank Online Deposit, Credit and Investment Product Offerings
- Europe: Best Bill Payment & Presentment
- Europe: Best Website Design
- World: Best Website Design



### Global Brands Magazine 2015 and 2014

- Most Innovative Banking Brand Italy
- Best Financial Brand



Fineco highlights





### **Executive Summary**

- FY15 net profit at 191.1mln (+27.4% y/y), the best result ever achieved despite new systemic charges and non recurring items related to solidarity fund<sup>(1)</sup> and integration costs. Annualized RoE at 43%
- FY15 revenues grow double digit (544mln, +20.6% y/y) thanks to an effective and diversified business model: Investing 156.5mln (+33.0%), Brokerage 149.7mln (+31.5%) Banking 239.7mln (+11.0%)
- FY15 operating costs at 232.5mln (+9.6% y/y). Excluding discontinuity items related to stock granting plans, strong operating leverage confirmed: only 3.3mln y/y increase in running costs. Development costs mainly driven by network and higher tobin tax
- 4Q net profit at 42.2mln, impacted by non recurring items. Strong revenues at 137mln (+16.2% y/y, -2.1% q/q), costs at 58.9mln (+9.5% y/y, +9.0% q/q) come back to a physiological level
- CET1 ratio at 21.39%<sup>(2)</sup> with a proposal of 25.5 cents dividend per share (+27.5% y/y), pay-out ratio at 81%

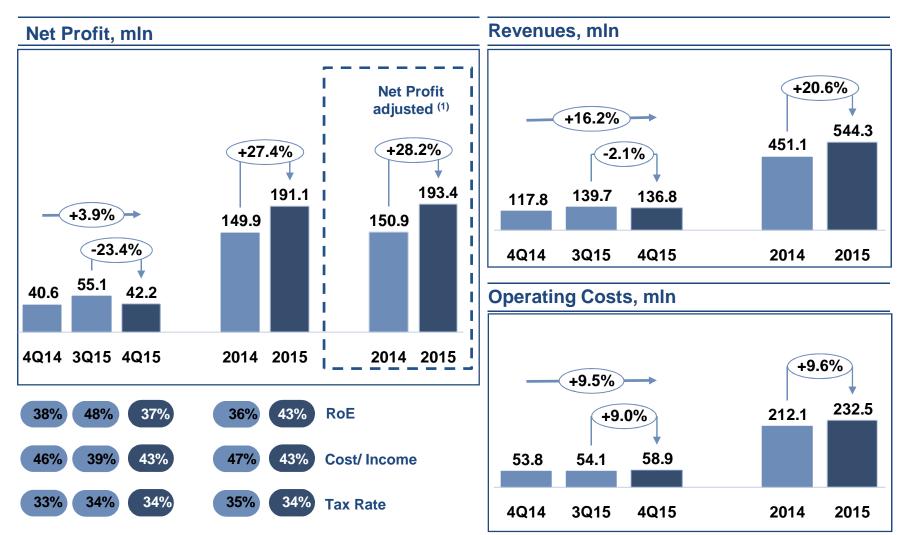
#### Best ever commercial results delivered:

- ✓ Growing net sales at 5.5bn (+37.3% y/y); TFA at 55.3bn as of December 2015 (+12.1% y/y)
- ✓ Record high executed orders in 2015: 27.9 mln (+14.5% y/y)
- ✓ Accelerating customers' acquisition: more than 112 thousands new customers in 2015 (+9.1% y/y)
- ✓ Sustainable organic growth (88% of total PFAs net sales) confirmed as key feature
- Excellent start of the year: +28% y/y net sales in January, +29% y/y new clients, booming brokerage



### **Results**

Record high FY15 Net profit adjusted<sup>(1)</sup> at 193mln, +28% y/y despite new ordinary systemic charges. Booming revenues and C/I reduction



(1) Net of non-recurring items:

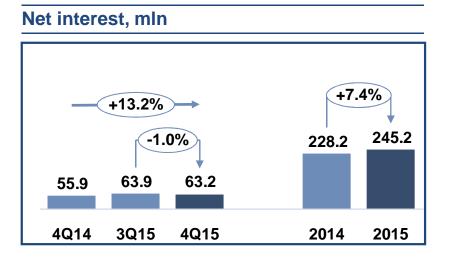
FY14 -1.4mln gross (-1mln net): "ex-post" contribution to the Interbank Fund for the Protection of Deposits

FY15 -3.5mln gross (-2.4mln net): extraordinary contribution to the solidarity fund for retail clients invested in subordinated bonds issued by 4 Italian banks rescued (-2.3mln gross) and integration costs related to UC Strategic Plan (-1.2mln gross)

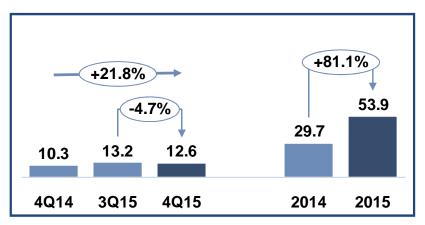


### **Revenues by P&L Items**

Healthy revenue growth y/y sustained by accelerating commercial performance, in an environment characterized by complex market phases and negative interest rates

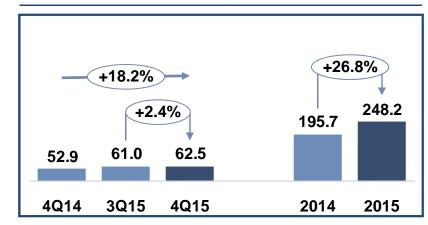


#### Trading income, mIn

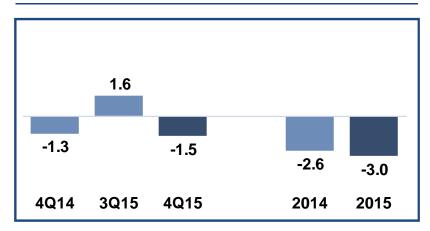


<sup>&</sup>lt;sup>(1)</sup> 3Q15: mainly insurance reimbursement

Fees and Commissions, mIn



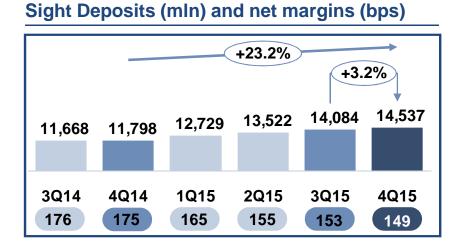
#### Other expenses/ income<sup>(1)</sup>, mIn

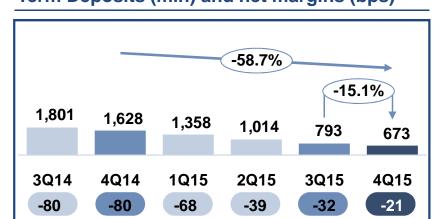




### Net interest

Relentless sight deposits growth (+23% y/y) and reduction in term deposits more than offset the subdued interest rate environment





#### Term Deposits (mln) and net margins (bps)

#### Investment policy<sup>(1)</sup>

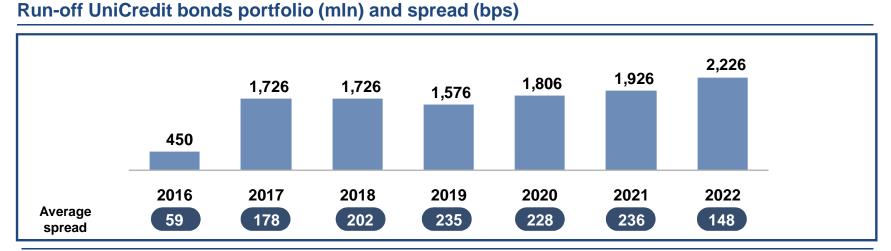
Gross margins	1.72%	1.64%	1.56%	1.50%	1.49%	1.44%	1.82%	1.50%	
Cost of deposits	-0.31%	-0.20%	-0.14%	-0.08%	-0.05%	-0.03%	-0.35%	-0.08%	
1M Euribor	0.07%	0.01%	0.00%	-0.05%	-0.09%	-0.15%	0.13%	-0.07%	
	13.5	13.4	14.1	14.5	14.9	15.2	13.3	14.7	
Total Deposits (incl. Term), bn	3Q14	4Q14	1Q15	2Q15	3Q15	4Q15	2014	2015	_

<sup>(1)</sup> Since Apr14 core liquidity invested in UC bonds / non core mainly in Government Bonds Volumes, margins and 1M Euribor: average of the period

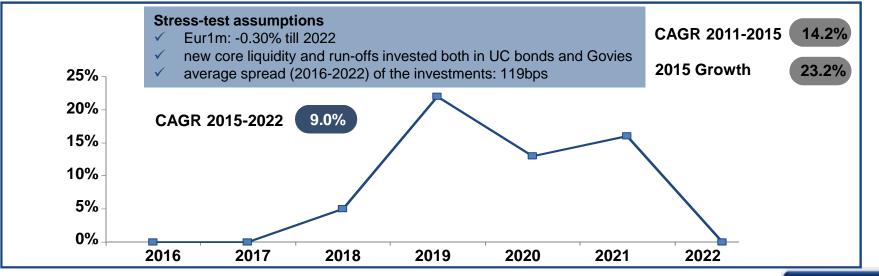


### Net interest: focus on UniCredit bonds portfolio

Sustainable interest income even under a stress test scenario: 9% sight deposits growth needed by 2022 compared to 14.2% realized in the past (23% in 2015)



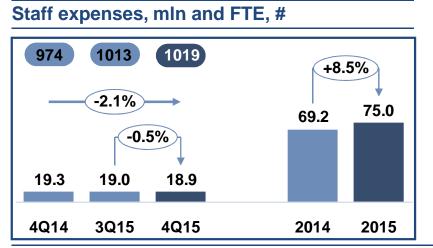
Minimum sight deposits growth to maintain interest income from UC bonds ptf at 2015 level



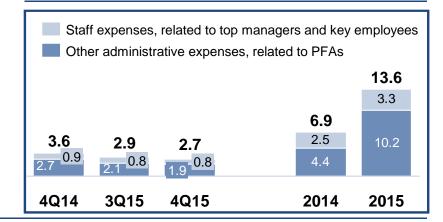


### Costs

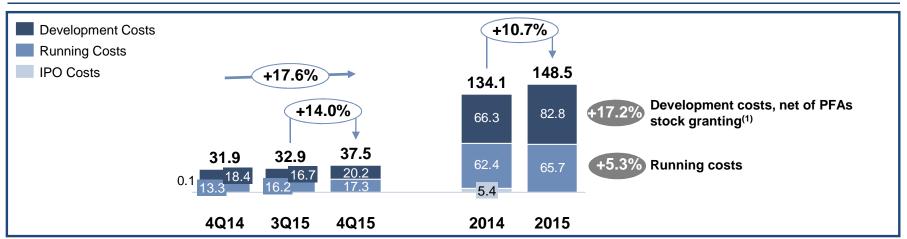
Development costs up to sustain the business growth (mainly PFAs and Tobin tax). Only 3.3mln increase in running costs thanks to a strong operating leverage



#### Stock granting post IPO<sup>(1)</sup> (July 2<sup>nd</sup> 2014)



#### Other administrative expenses<sup>(2)</sup>, mIn



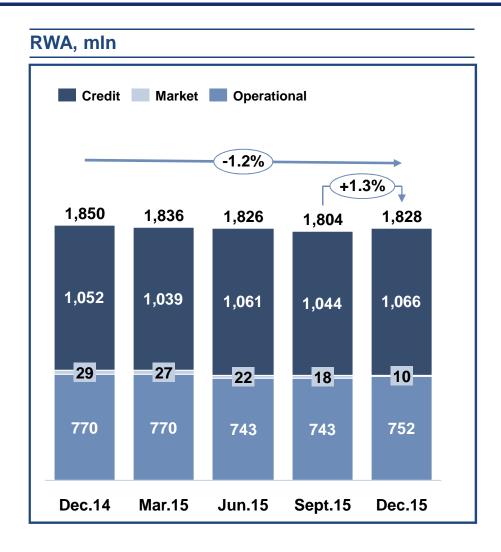
(1) Stock granting (both for top managers/key employees and PFAs) impacts twelve months in 2015 vs six months only in 2014

(2) Breakdown between development and running costs: managerial data

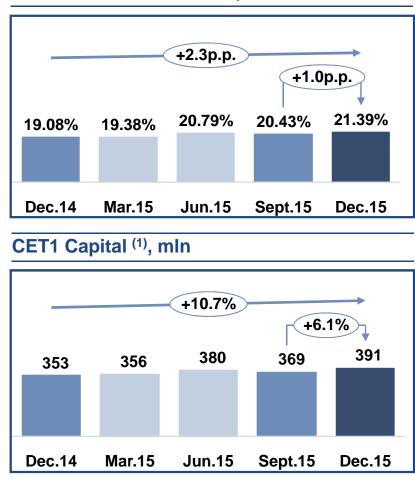


### **Capital Ratios**

Strong capital base and 25.5 cents dividend distribution (+27.5% y/y)



CET1 Ratio transitional <sup>(1)</sup>, %



<sup>(1)</sup> Assuming 2015 dividend of 25.5 €cents per share.

Auditing firm is completing the auditor review of the financial statements, as well as the activities for the issue of the statement to be used in the context of the preventive authorization pursuant to art. 26 (2) of Regulation EU n. 575/2013 and with ECB

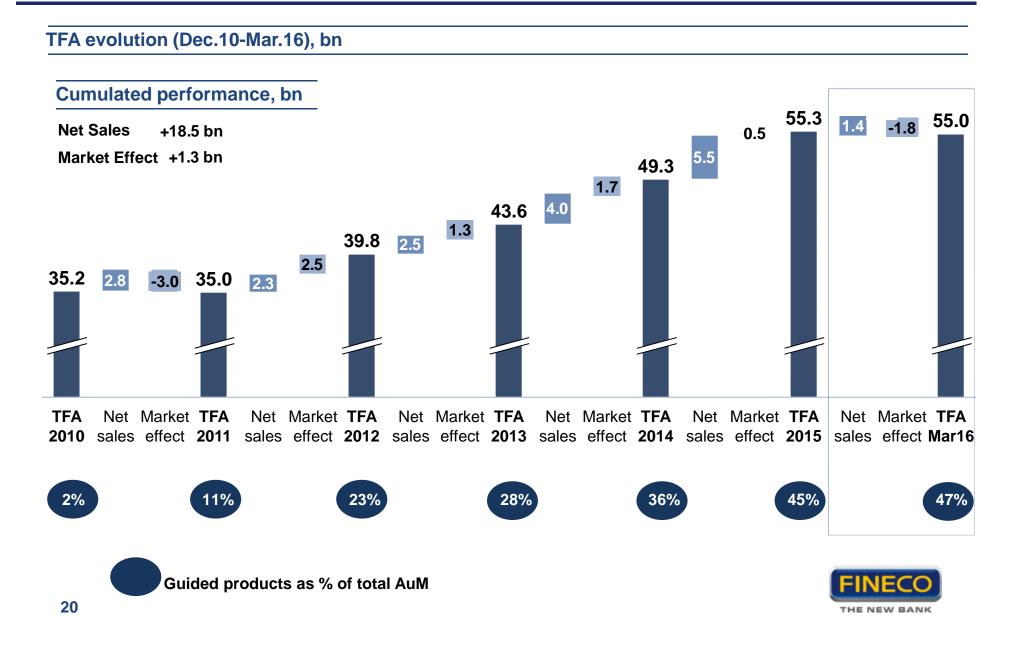


**19** Decision n. 2015/656

THE NEW BANK

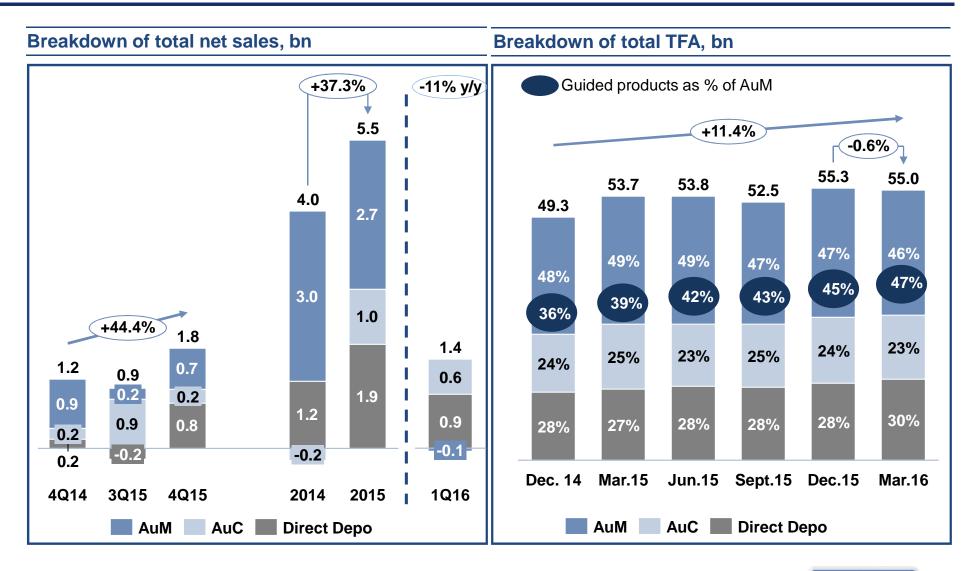
### TFA

TFA evolution sustained by a healthy expansion in net sales despite markets turmoil



### **TFA and Net sales - breakdown**

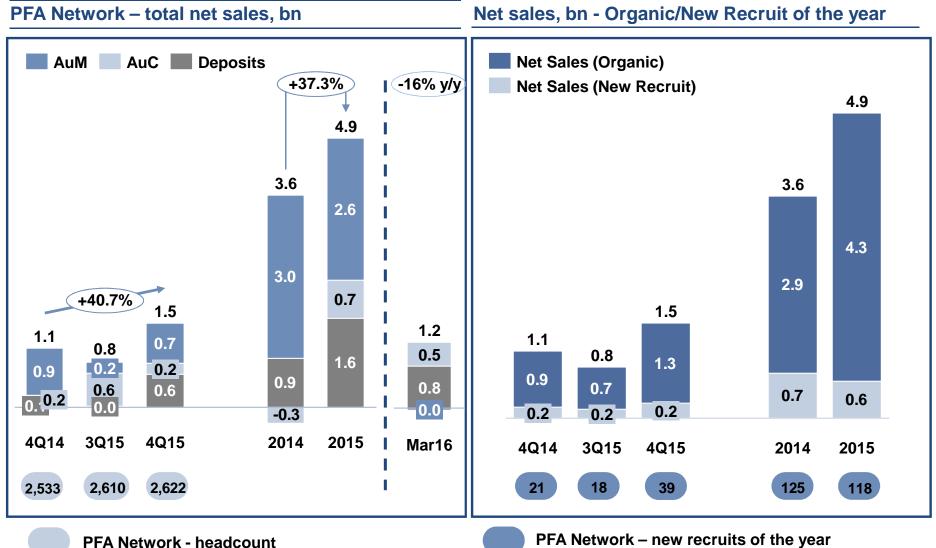
Record high net sales in FY15 and strong acceleration in guided products penetration





### Personal Financial Advisors (PFA) network – Total Net sales

Confirmed healthy and organic expansion through a network of 2,622 PFAs

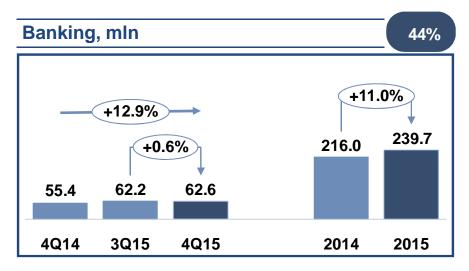


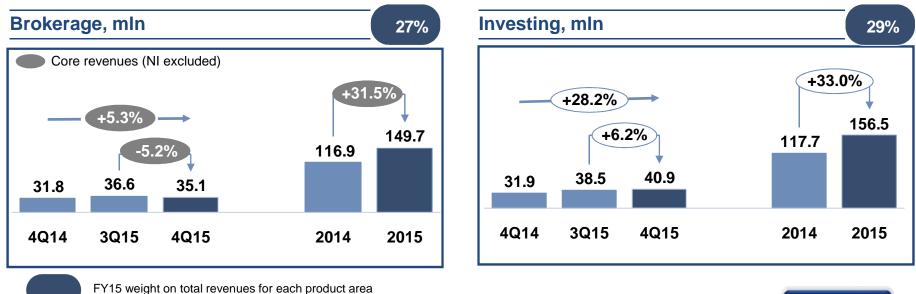
PFA Network – new recruits of the year



### **Revenues by Product Area**

All product areas grew double digit year on year. Investing took the lion share in the growth



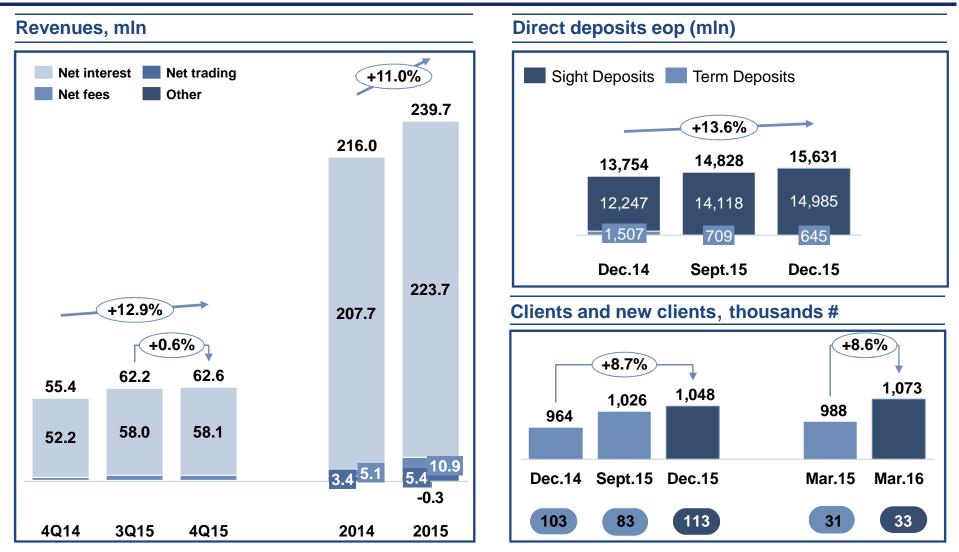


23 Managerial Data. Revenues not attributable to single Areas not included



### Banking

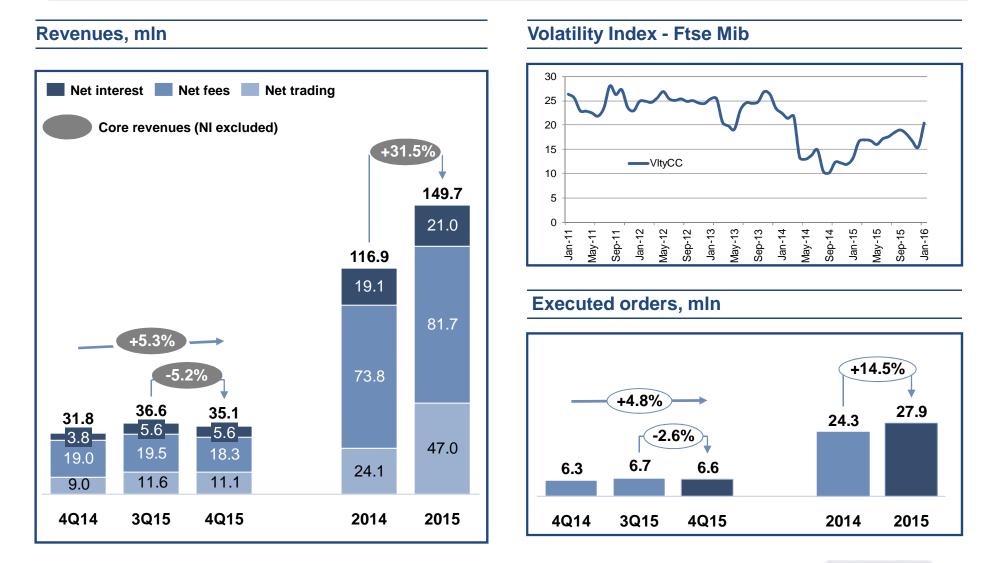
Double digit growth in yearly revenues generation thanks to outstanding platform. Acceleration in clients' acquisition and direct deposits





### **Brokerage**

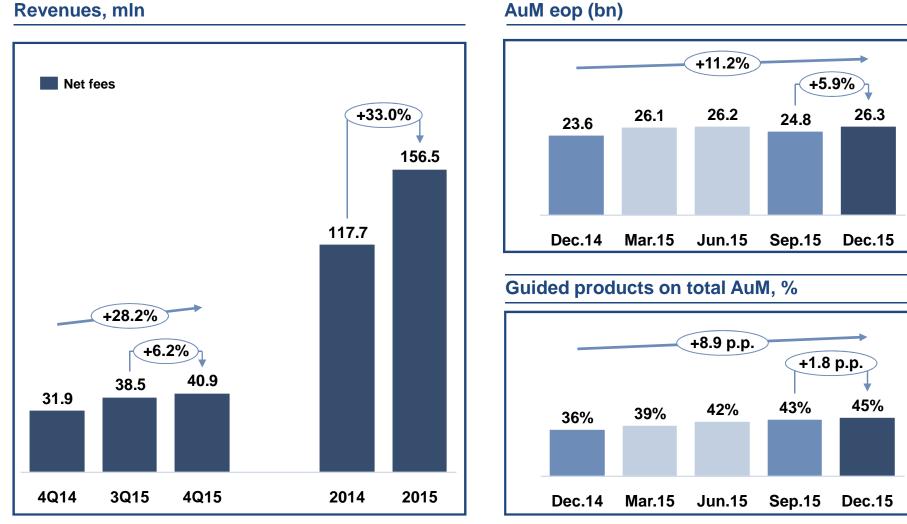
Countercyclical nature of brokerage activity bringing to excellent yearly results. Almost 28 mln of executed orders in 2015 at all time high





### Investing

Sustainable growth on recurring fees thanks to a strong positioning and an effective strategy based on high quality guided products and services



AuM eop (bn)







### P&L

4015 2015	4045			4014	2014	2014	1014	mln
1Q15 2Q15	1015		FY14	4Q14	3Q14	2Q14	1Q14	1111
57.6 60.5	57.6		228.2	55.9	56.4	57.6	58.3	Net interest income
61.7 62.9	61.7		195.7	52.9	45.8	49.3	47.7	Net commissions
17.1 11.0	17.1		29.7	10.3	6.5	5.8	7.1	Frading profit
0.4 -3.4	0.4		-2.6	-1.3	-1.3	0.0	0.0	Other expenses/income
136.7 131.0	136.7		451.1	117.8	107.5	112.8	113.1	lotal revenues
-18.4 -18.8	-18.4		-69.2	-19.3	-18.0	-16.1	-15.8	Staff expenses
-39.4 -38.8	-39.4		-134.1	-31.9	-31.2	-37.1	-33.9	Other admin.exp. net of recoveries
-2.0 -2.2	-2.0		-8.8	-2.6	-2.2	-2.0	-1.9	0&A
.8 -59.7	.8	-59	-212.1	-53.8	-51.5	-55.2	-51.6	operating expenses
71.3		76.9	239.0	64.0	56.0	57.6	61.5	Bross operating profit
-0.8		-3.1	-6.1	-2.5	-0.7	0.4	-3.4	rovisions
-1.1		-1.6	-3.2	-1.2	-0.7	-0.8	-0.5	LP
0.0		0.0	0.0	0.0	0.0	0.0	0.0	tegration costs
0.0		0.0	0.0	0.0	0.0	0.0	0.0	rofit from investments
9.4	6	72.2	229.7	60.3	54.6	57.2	57.6	rofit before taxes
5	-23.	-24.4	-79.8	-19.7	-19.2	-20.2	-20.7	ncome taxes
)	45.9	47.8	149.9	40.6	35.4	36.9	36.9	Net profit for the period
)	45.9	47.8	154.6	40.8	36.4	40.1	37.3	ormalised Net Income <sup>(1)</sup>

Non recurring items (mln, gross)	1Q14	2Q14	3Q14	4Q14	FY14	1Q15	2Q15	3Q15	4Q15	FY15
IPO-related costs (Other Adm.Exp)	-0.6	-4.6	-0.1	-0.1	-5.4					
Integration costs									-1.2	-1.2
Extraord systemic charges (Provisions	s) <sup>(2)</sup>		-1.3	-0.1	-1.4				-2.3	-2.3
Total	-0.6	-4.6	-1.4	-0.2	-6.8				-3.5	-3.5

<sup>(1)</sup> Net of non recurring items <sup>(2)</sup> 2014 : "ex-post" contributions to the Interbank Fund for the Protection of Deposits; 2015 FY15: extraordinary contribution to the solidarity fund for retail clients invested in subordinated bonds issued by 4 Italian banks rescued



mln	1Q14	Volumes & Margins	2Q14	Volumes & Margins	3Q14	Volumes & Margins	4Q14	Volumes & Margins	1Q15	Volumes & Margins	2Q15	Volumes & Margins	3Q15	Volumes & Margins	4Q15	Volumes & Margins	FY14	Volumes & Margins	FY15	Volumes & Margins
Sight Deposits	51.8	10,950	52.1	11,319	51.7	11,668	52.1	11,798	51.6	12,729	52.2	13,522	54.5	14,084	54.4	14,537	207.7	11,434	212.7	13,718
Net Margin		1.92%		1.84%		1.76%		1.75%		1.65%		1.55%		1.53%		1.49%		1.82%		1.55%
Term Deposits	-2.8	1,916	-3.2	1,942	-3.6	1,801	-3.3	1,628	-2.3	1,358	-1.0	1,014	-0.6	793	-0.4	673	-12.9	1,822	-4.3	960
Net Margin		-0.59%		-0.67%		-0.80%		-0.80%		-0.68%		-0.39%		-0.32%		-0.21%		-0.71%		-0.45%
Security Lending	2.2	1,516	2.1	1,383	1.3	1,041	1.1	1,026	1.2	1,221	1.3	1,283	1.4	1,261	1.3	1,199	6.7	1,241	5.2	1,241
Net Margin		0.59%		0.59%		0.49%		0.42%		0.39%		0.40%		0.44%		0.44%		0.52%		0.42%
Leverage - Long	1.8	122	2.2	151	2.3	152	2.0	134	2.0	137	2.9	195	2.9	193	3.0	195	8.4	140	10.9	180
Net Margin		5.99%		5.95%		6.07%		6.02%		5.98%		5.99%		6.05%		6.08%		6.01%		6.03%
Leverage - Short	0.8	90	0.7	78	0.5	55	0.5	49	0.8	83	0.8	85	0.6	60	0.7	69	2.5	68	2.9	74
Net Margin		3.55%		3.57%		3.80%		3.81%		3.80%		3.79%		3.95%		3.98%		3.68%		3.87%
Lendings	3.6	322	3.7	332	3.7	342	3.8	359	4.1	380	4.4	422	4.6	460	4.7	486	14.6	339	17.8	437
Net Margin		4.41%		4.44%		4.31%		4.23%		4.38%		4.16%		3.94%		3.85%		4.31%		4.07%
Other	0.9		0.1		0.5		-0.3		0.2		0.0		0.5		-0.6		1.3		0.1	
Total	58.3		57.6		56.4		55.9		57.6		60.5		63.9		63.2		228.2		245.2	



Volumes and margins: average of the period

### **UniCredit bonds underwritten**

	ISIN	Currency	Amount (€m)	, ,		Indexation	Spread
1	IT0004307861 Amortizing	Euro		150.0	30-Sep-16	Euribor 1m	0.51%
	IT0004307861 Amortizing	Euro		150.0	2-Oct-17	Euribor 1m	0.51%
	IT0004307861 Amortizing	Euro		150.0	2-Jan-18	Euribor 1m	0.51%
2	IT0005010233	Euro		382.5	30-Jan-17	Euribor 1m	1.78%
3	IT0005010241	Euro		382.5	28-Apr-17	Euribor 1m	1.87%
4	IT0005010258	Euro		382.5	27-Jul-17	Euribor 1m	1.94%
5	IT0005010738	Euro		382.5	25-Oct-17	Euribor 1m	2.01%
6	IT0005010266	Euro		382.5	24-Jan-18	Euribor 1m	2.08%
7	IT0005010274	Euro		382.5	23-Apr-18	Euribor 1m	2.14%
8	IT0005010290	Euro		382.5	23-Jul-18	Euribor 1m	2.19%
9	IT0005010357	Euro		382.5	19-Oct-18	Euribor 1m	2.24%
10	IT0005010373	Euro		382.5	18-Jan-19	Euribor 1m	2.29%
11	IT0005010613	Euro		382.5	1-Apr-19	Euribor 1m	2.33%
12	IT0005010282	Euro		382.5	15-Jul-19	Euribor 1m	2.37%
13	IT0005010399	Euro		382.5	14-Oct-19	Euribor 1m	2.40%
14	IT0005010324	Euro		382.5	13-Jan-20	Euribor 1m	2.44%
15	IT0005010365	Euro		382.5	10-Apr-20	Euribor 1m	2.47%
16	IT0005010308	Euro		382.5	9-Jul-20	Euribor 1m	2.49%
17	IT0005010381	Euro		382.5	7-Oct-20	Euribor 1m	2.52%
18	IT0005010332	Euro		382.5	6-Jan-21	Euribor 1m	2.54%
19	IT0005010316	Euro		382.5	6-Apr-21	Euribor 1m	2.56%
20	IT0005010340	Euro		382.5	5-Jul-21	Euribor 1m	2.58%
21	IT0005010225	Euro		382.5	18-Oct-21	Euribor 1m	2.60%
22	IT0005009490	USD <sup>1</sup>		45.9	25-Apr-17	USD Libor 1m	2.06%
23	IT0005010142	USD <sup>1</sup>		45.9	19-Apr-18	USD Libor 1m	2.34%
24	IT0005010134	USD <sup>1</sup>		45.9	1-Apr-19	USD Libor 1m	2.53%
25	IT0005010860	USD <sup>1</sup>		45.9	7-Apr-20	USD Libor 1m	2.66%
26	IT0005010217	USD <sup>1</sup>		45.9	1-Apr-21	USD Libor 1m	2.75%
27	IT0005040123	Euro		100.0	22-Mar-16	Euribor 1m	0.79%
28	IT0005040099	Euro		100.0	24-Jan-22	Euribor 1m	1.46%
29	IT0005057986	Euro		200.0	10-Oct-16	Euribor 1m	0.55%
30	IT0005057994	Euro		200.0	11-Apr-22	Euribor 1m	1.43%
31	IT0005083743	Euro		300.0	28-Jan-22	Euribor 1m	1.25%
32	IT0005106189	Euro		230.0	20-Apr-20	Euribor 1m	0.90%
	IT0005114688	Euro		180.0	19-May-22	Euribor 1m	1.19%
_	IT0005120347	<u>Euro</u>		_700.0	_2 <u>7-Jun-22_</u>	<u>Euribor 1m</u>	1. <u>58%</u>
	IT0005144065	Euro		450.0	14-Nov-22	Euribor 3m	1.40%
	IT0005144073	Euro		350.0	15-Nov-21	Euribor 3m	1.29%
37	IT0005158412	Euro		250.0	23-Dec-22	Euribor 3m	1.47%
38	IT0005158503			45.9	23-Dec-22	USD Libor 1m	1.93%
	Total	Euro		1,160.0		Euribor 1m	1.959%



otal	Euro	11,160.0	Euribor 1m	1.959%
	USD <sup>1</sup>	275.6	USD Libor 1m	2.378%
(4) 4				

**30** (1) Amounts expressed at EUR/USD 1.0887 exchange rate (as of Dec31<sup>st</sup>)

mln	1Q14	2Q14	3Q14	4Q14	1Q1	5 2Q15	3Q15	4Q15	FY14	4 FY15
Brokerage	21.0	18.7	15.2	19.0	24.1	19.8	19.5	18.3	73.8	8 81.7
o/w										
Equity	18.1	15.0	11.8	15.5	19.9	17.3	16.4	15.1	60.4	68.7
Bond	2.2	2.8	1.6	1.7	2.5	1.2	1.1	1.3	8.3	6.0
Derivatives	2.3	1.9	2.4	2.7	2.5	2.3	2.6	2.4	9.2	9.8
Other commissions <sup>(1)</sup>	-1.7	-1.0	-0.7	-0.9	-0.8	-1.0	-0.6	-0.5	-4.1	-2.9
Investing	26.4	29.5	29.7	31.9	36.5	<b>40.6</b>	38.5	40.9	117.	7 156.5
o/w										
Placement fees	2.1	2.2	2.1	2.4	3.0	2.5	1.4	2.9	8.8	9.7
Management fees	29.0	31.2	33.6	35.1	38.5	43.0	41.4	41.9	128.	9 164.8
to PFA's	-4.6	-3.8	-6.0	-5.5	-5.0	-4.9	-4.2	-3.9	-20.0	0 -18.0
Banking	0.6	1.3	1.1	2.2	1.5	2.8	3.2	3.3	5.1	10.9
Other	-0.2	-0.2	-0.2	-0.2	-0.3	-0.2	-0.2	-0.1	-0.8	-0.9
Total	47.7	49.3	45.8	52.9	61.7	62.9	61.0	62.5	195.	7 248.2

 $^{(1)}$  Other commissions include security lending and other PFA commissions related to AuC



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าไท	1Q14	2Q14	3Q14	4Q14
Net interest income	52.1	52.1	51.3	52.2
Net commissions	0.6	1.3	1.1	2.2
Trading profit	0.8	0.7	0.8	1.1
Other	-0.1	0.0	-0.1	-0.1
Total Banking	53.4	54.1	53.2	55.4
Net interest income	0.0	0.0	0.0	0.0
Net commissions	26.4	29.5	29.7	31.9
Trading profit	0.0	0.0	0.0	0.0
Other	0.0	0.0	0.0	0.0
Total Investing	26.4	29.5	29.7	31.9
Net interest income	5.3	5.5	4.4	3.8
Net commissions	21.0	18.7	15.2	19.0
Trading profit	5.6	4.3	5.1	9.0
Other	0.0	0.0	0.0	0.0
Total Brokerage	31.9	28.5	24.7	31.8



mln	March 14	June 14	Sept. 14	Dec. 14	March 15	June 15	Sept. 15	Dec. 15
AUM	20,281	21,563	22,563	23,636	26,121	26,169	24,825	26,277
o/w Funds and Sicav	18,413	19,579	20,414	21,177	23,313	23,221	21,949	23,100
o/w Insurance	1,854	1,968	2,134	2,444	2,793	2,933	2,862	3,163
o/w GPM	15	15	15	15	15	15	14	14
AUC	12,074	11,903	12,034	11,952	13,219	12,613	12,868	13,419
o/w Equity	5,442	5,396	5,705	5,745	6,826	6,513	6,619	7,085
o/w Bond	6,558	6,429	6,256	6,124	6,309	6,011	6,162	6,233
o/w Other	75	77	73	83	84	89	87	101
Direct Deposits	13,251	13,731	13,584	13,754	14,371	15,016	14,828	15,631
o/w Sight	11,281	11,835	11,815	12,247	13,195	14,127	14,118	14,985
o/w Term	1,970	1,896	1,769	1,507	1,177	889	709	645
Total	45,607	47,196	48,181	49,341	53,711	53,798	52,521	55,327

o/wGuided Products & Services	5,875	6,534	7,237	8,532	10,250	11,008	10,727	11,828
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### **Balance Sheet**

mIn	March 14	June 14	Sept. 14	Dec. 14	March 15	June 15	Sept. 15	Dec. 15
Due from Banks	17,085	13,476	13,613	13,892	14,070	14,583	13,966	14,649
Customer Loans	669	696	700	696	797	836	885	923
Financial Assets	102	1,726	1,722	1,699	2,270	2,244	2,241	2,250
Tangible and Intangible Assets	108	109	109	109	109	109	109	110
Derivatives	131	36	23	24	25	40	7	11
Other Assets	197	248	244	345	229	240	244	385
Total Assets	18,292	16,290	16,411	16,765	17,499	18,051	17,451	18,328
Customer Deposits	13,474	13,911	13,741	13,915	14,603	15,256	15,043	15,822
Due to Banks	1,590	1,027	1,282	1,429	1,466	1,436	1,396	1,423
Securities in Issue	2,323	422	424	425	428	400	0	0
Derivatives	130	49	45	46	47	60	27	31
Funds and other Liabilities	320	410	404	398	344	368	402	418
Equity	456	472	514	552	610	531	582	633
Total Liabilities and Equity	18,292	16,290	16,411	16,765	17,499	18,051	17,451	18,328



	March 14	June 14	Sept. 14	Dec. 14	March 15	June 15	Sept. 15	Dec. 15
PFA TFA/ PFA (mln)	15.3	15.7	16.0	16.4	17.6	17.6	17.0	17.9
Guided Products / TFA	13%	14%	15%	17%	19%	20%	20%	21%
Revenues per TFA (bps)	101.4	99.5	96.8	97.1	106.1	103.8	106.7	104.0
Adjusted Cost / income Ratio	45.1%	45.0%	45.9%	45.8%	43.8%	44.6%	42.6%	42.7%
CET 1 Ratio	16.1%	19.5%	19.8%	19.1%	19.4%	20.8%	20.4%	21.4%
Adjusted RoE	37.3%	38.3%	36.9%	37.6%	43.9%	42.6%	44.9%	43.2%
Leverage Ratio <sup>(1)</sup>				> 6%	> 6%	9.34%	9.11%	10.52%

Adjusted RoE and C/I ratio: net of not recurring items (see page 28) (1) Leverage ratio based on CRR definition, according to the EC Delegated Act 2015/62 regarding the exclusion of intra-group exposure

