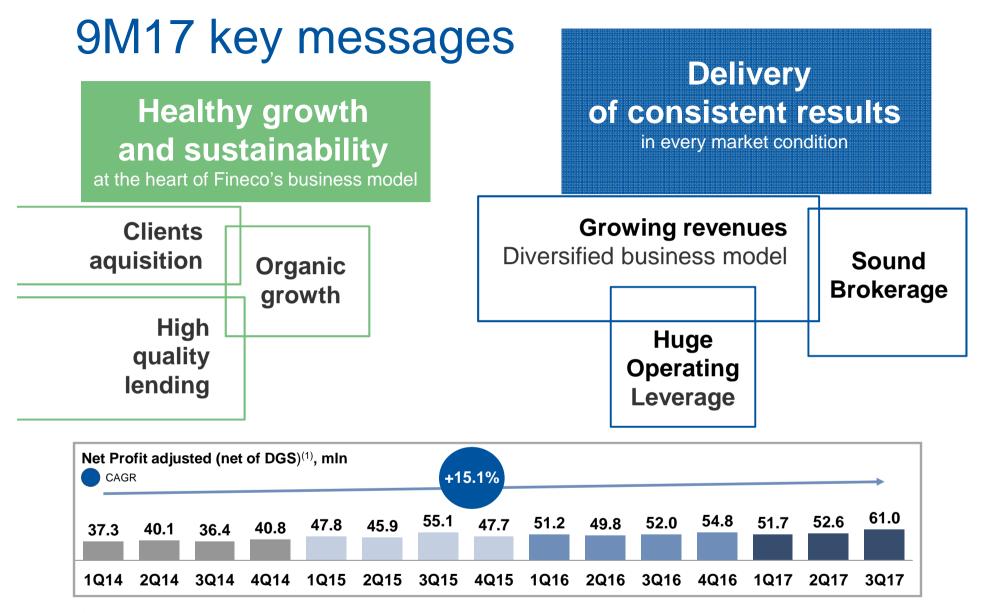


9M17 Results

Verona, November 28th 2017 Kepler Italian Financials Conference



⁽¹⁾ Net Profit adjusted net of Deposit Guarantee Scheme (2015 DGS: -3.1mln net, 2016 DGS: -7.1mln net, 2017 DGS: -8.3 mln net)



Highly scalable operating platform Platform excellence and cost discipline providing strong operating leverage

Costs vs Growth	TFA (€ bn)	Clients (thd)	Revenues (€ mn)	Operating costs (€ mn)	Cost Income Ratio (%)	Dividend (€ cent)	
2013-2016 CAGR	+ 11 %	+ 8 %	+ 14 %	+ 6 %	- 8 %	+ 18 %	

⁽¹⁾ CAGR 2014-2016

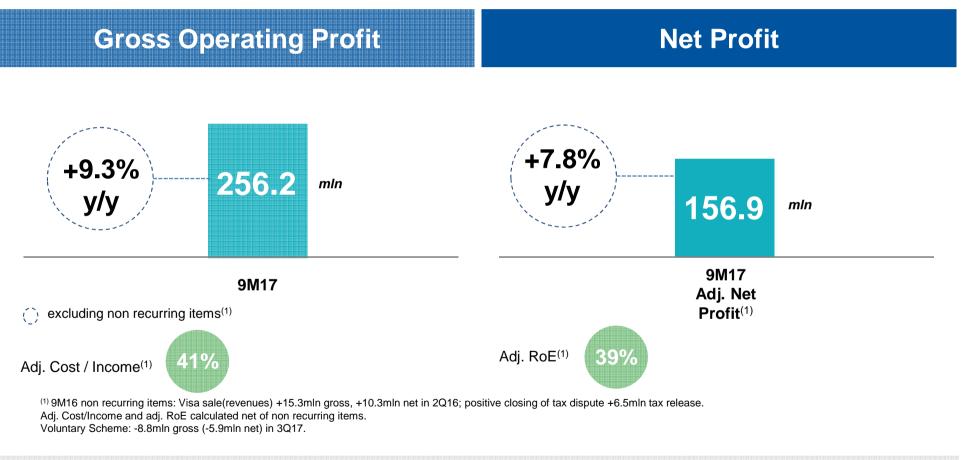
Stated Revenues, Operating Costs, Cost/Income Ratio as of December 2016 Financial Income Statement.

в A N K

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3

Results Strong growth in Operating profit both q/q and y/y. Net profit affected by systemic charges, but up +7.8% y/y net of voluntary scheme one-off





Revenues and operating Costs

Operating leverage constantly delivered thanks to a relentless revenue growth and operating costs well under control



() excluding non recurring items⁽¹⁾

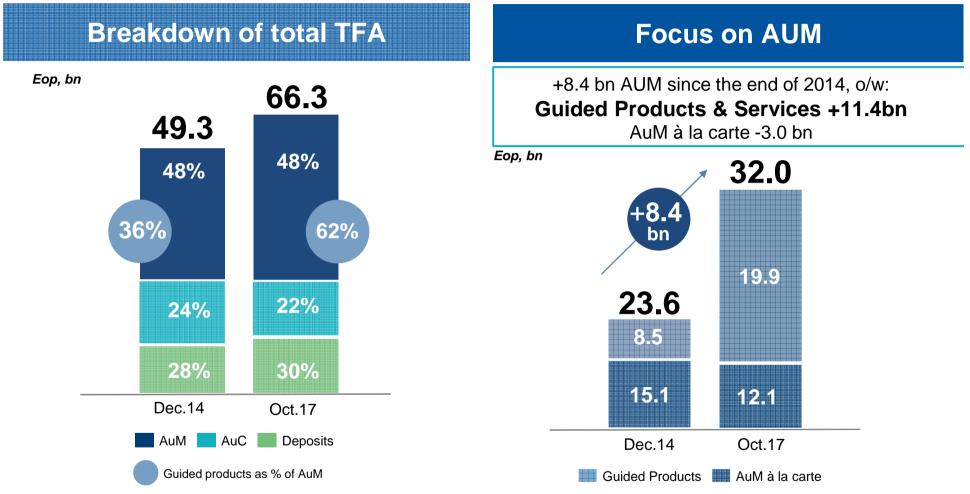
⁽¹⁾ gain on Visa sale in 2Q16: +15.3mln gross . Adj. Cost/Income calculated net of non recurring items.



TFA breakdown

6

Successful shift towards high added value products

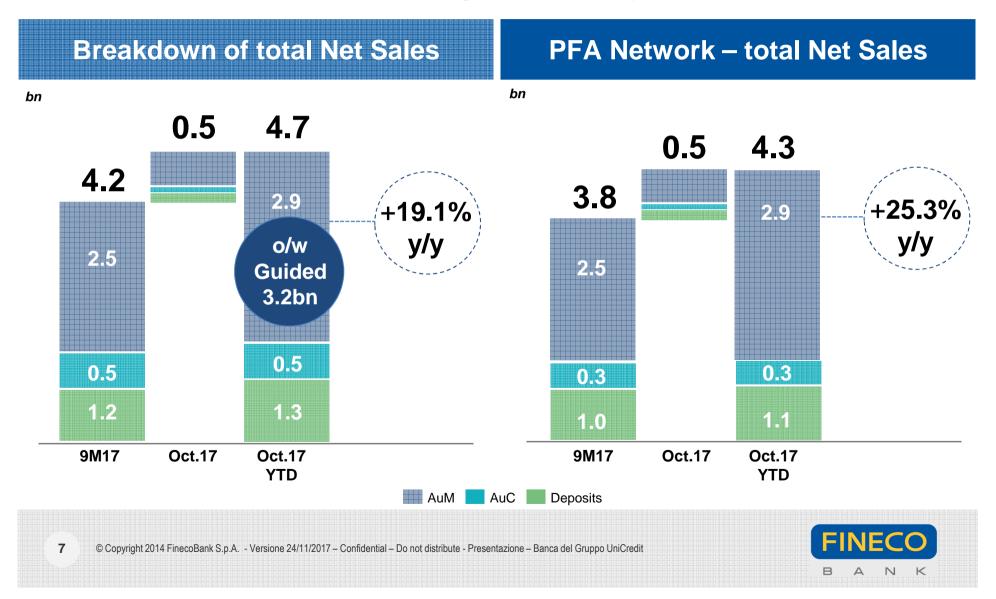


Guided Products includes Advice service which comprises a small component of AuC and Deposits (0.5bn in Sep.17, 0.4bn in Jun.17, 0.4bn in Dec.16, 0.3bn in Dec.15 and 0.3bn in Dec.14)



Net sales breakdown

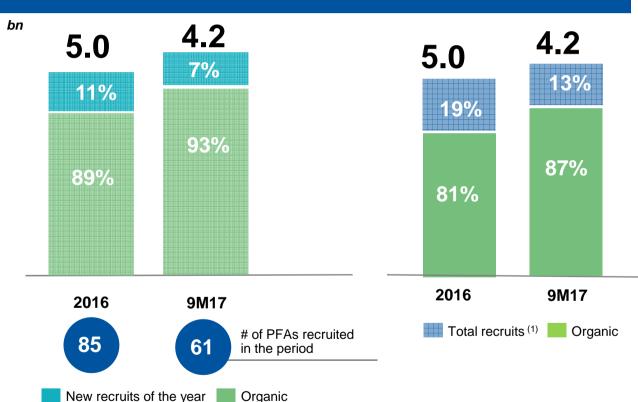
Net sales highlights the continuous improvement in the asset mix thanks to the increasing productivity of the network



Organic growth

Net sales organically generated confirmed as key in our strategy of growth

Net Sales – Organic / Recruit (%)



Recruitment costs (to be amortized)

stock 23mln

as of Sept.'17 stable vs Dec.'16

⁽¹⁾ Total recruits include net inflows related to PFAs recruited over the last 24 months (avg)



FinecoBank

Initiatives



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9

Repricing on current account rates New opportunities are coming

Starting from Jan. 2018, current accounts under the old pricing structure⁽¹⁾ (variable rate, client's remuneration at 75% of 1month Euribor with floor at zero) will be transformed from variable to fixed rate equal to zero.

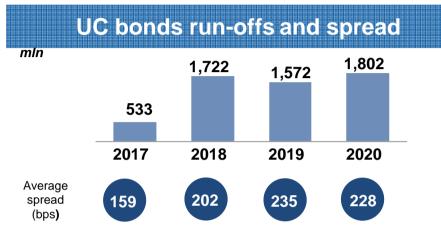
As of Sep. 30th 2017, 59% of sight deposits (~11.6 bn), is linked to the Euribor.

Benefits Rebalancing the Balance Sheet New Sensitivity structure (ALM) through a new analysis: MIn balance between funding costs and +100bps parallel Additional investment rates structure shift (1M Eur) Net Interest Income No impacts for clients as 1M Eur is still negative ⁽¹⁾ Current accounts opened before 2012. Starting from March 19th 2012, Fineco has been offering to its banking clients only "zero costs and zero interest" accounts



Sustainability analysis

Deposits growth to offset lower rates and bond portfolio run-off



7Y Spread UniCredit vs Govies



Minimum sight deposits growth to maintain interest income from UC bonds ptf quite aligned to 2016

Assumptions:

11

Forward 1MEuribor curve: -0.37% in 2017, -0.33% in 2018, -0.13% in 2019 and +0.14% in 2020 New core liquidity and run-offs invested in:

Case 2: blend of 7 yrs European Govies⁽²⁾, **50% fixed rate** (avg yield 64.2 bps), **50% variable rate** (avg spread 41.5 bps⁽¹⁾), resulting in 2020 overall

portfolio with residual average maturity 3.2 years (vs current 3.2 years)

Case 1: 5 yrs Italian Govies (avg spread 81 bps⁽¹⁾)



6.5%

Historical sight deposits growth



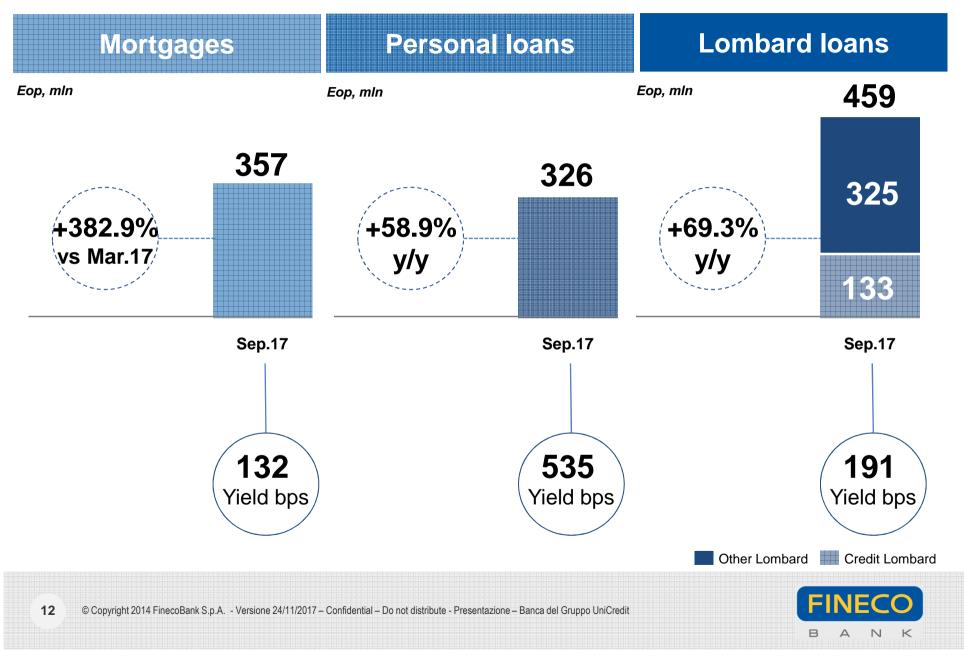
CAGR Oct.17-2020

 $^{(1)}$ as of October 18^{th} , spread on 1M Euribor

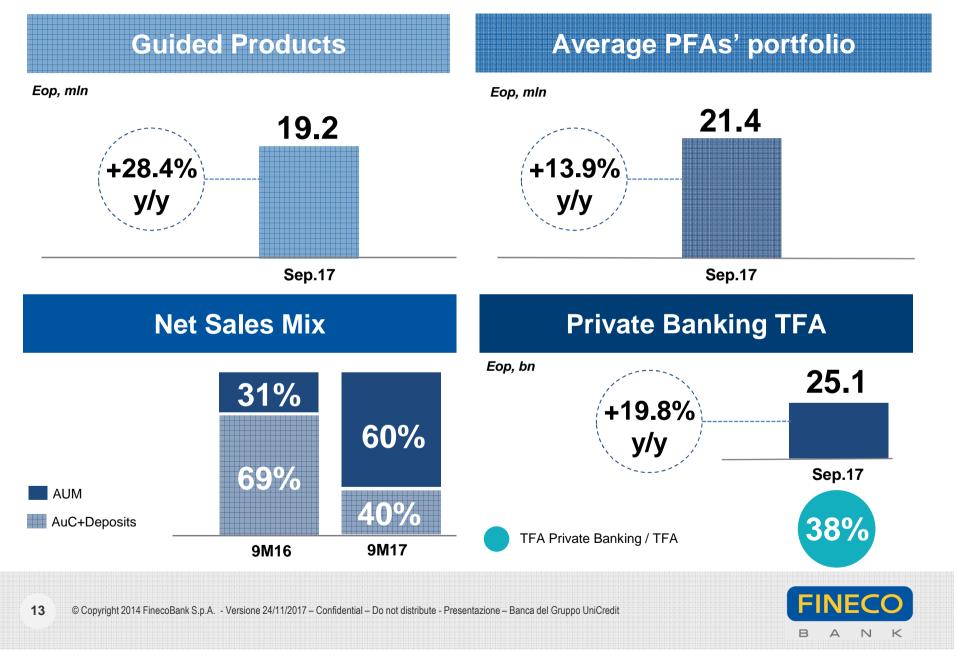
⁽²⁾ Geographical split: 30% Italy, 20% Spain, 10% France, 10% Ireland, 10% Germany, 10% Austria and 10% Belgium



Boost in high quality lending volume



Network's productivity and Private Banking



Fineco Asset Management (1/3)

Process update

The project is on track as expected (go live by the end of 2Q 2018):



ASSET MANAGEMENT

Implementation phase started registration obtained

Authorization process with Central Bank of Ireland started.

expected closing in 4-6 months

Official tax ruling expected to start within the end of the year

The asset migration agreement related to 'old' Core Series is ongoing

			Apr-Jun18	
		Jan-Mar17	Existing	
	Oct-Dec17	New mutual	Core series migration	
Sept17	Company Setup & Filing to Regulators	funds creation	End of 2Q: go live for existing and new funds	
Internal approvals		Controlling authorization		
Board, company & budget	Operational model implementation	process		



Fineco Asset Management (2/3)

Focus on products and services

RETAIL CLASS

FAM Single Funds

Description: sub-adviced single funds, with best brands and best portfolio managers

Destination: all retail's offer range: à la carte, Advice and Stars (portfolio solutions)

FAM Building Blocks

Description: FAM Funds of Funds. Solutions with internal rebalancing. No cost of mandate

Composition: FAM single funds (Institutional Class), third parties Institutional funds, ETFs

Destination: all retail's offer range: à la carte, Advice and Stars (portfolio solutions)

«Old» Core Series

Description: existing multi-segment and multi-class **Funds of Funds** (~7bn)

INSTITUTIONAL CLASS

FAM Single Funds

Description: sub-adviced single funds, with best brands and best portfolio managers

Destination: wrappers (insurance wrappers, «old» Core Series, Building Blocks)

FAM Building Blocks

Description: FAM Funds of Funds. Solutions for insurance wrappers. No cost of mandate

Composition: FAM single funds (Institutional Class), third parties Institutional funds, ETFs

Destination: Insurance offer: Core Unit, Advice Unit, etc.



Fineco Asset Management (3/3) Implementation process and potential upside

BUILDING 3 2 **BLOCKS** SINGLE SINGLE **FUNDS** (Retail FUNDS class) (Retail & BUILDING class) CORE **BLOCKS** SERIES (Institutional Migration Class) (~7bn)

Potential Upside: relevant and recurring improvement in the profitability of the Bank

